

Old Mutual plc 2017: Our Responsible Business Numbers

Financial wellbeing

|  |         |         |
|--|---------|---------|
| Financial Education (number of people reached) | 2017    | 2016    |
|  | 630,806 | 850,846 |

Responsible investment

|                        |      |      |
|------------------------|------|------|
| Group proxy votes cast | 2017 | 2016 |
|                        | 66%  | 62%  |

|                   |      |      |
|-------------------|------|------|
| Policy compliance | 2017 | 2016 |
|                   | 40%  | 40%  |

Developing communities

|  |      |     |      |     |
|--|------|-----|------|-----|
| Community investment (including education funding) | 2017 |     | 2016 |     |
|  | £m   | Rm  | £m   | Rm  |
|  | 20.1 | 345 | 15.2 | 302 |

|                   |      |     |      |     |
|-------------------|------|-----|------|-----|
| Education funding | 2017 |     | 2016 |     |
|                   | £m   | Rm  | £m   | Rm  |
|                   | 9.8  | 168 | 7.5  | 149 |

Adding value

|  |      |       |      |        |
|--|------|-------|------|--------|
| Dividends  | 2017 |       | 2016 |        |
|  | £m   | Rm    | £m   | Rm     |
| Paid to ordinary Old Mutual plc shareholders and ordinary OMEM, Nedbank & OMAM minority shareholders | 517  | 8,866 | 575  | 11,460 |

|   |      |      |      |      |
|---|------|------|------|------|
| Total tax paid (including corporation tax, VAT and tax paid on behalf of employees) | 2017 |      | 2016 |      |
|   | £bn  | Rbn  | £bn  | Rbn  |
|   | 2.4  | 41.1 | 2.1  | 42.0 |

Environmental management

|  |         |         |
|--|---------|---------|
| Scope 1,2 & 3 carbon emissions (tonnes of CO <sub>2</sub> e) | 2017    | 2016    |
|  | 559,034 | 572,201 |

|  |         |         |
|--|---------|---------|
| Scope 1 & 2 carbon emissions (tonnes of CO <sub>2</sub> e) | 2017    | 2016    |
|  | 491,278 | 489,949 |

|  |      |      |
|--|------|------|
| Scope 1 & 2 carbon emissions per employee in employee occupied sites (tonnes of CO <sub>2</sub> e) | 2017 | 2016 |
|  | 3.47 | 3.04 |

|   |      |      |
|---|------|------|
| Scope 1 & 2 carbon emissions per m <sup>2</sup> in property portfolio (tonnes of CO <sub>2</sub> e) | 2017 | 2016 |
|   | 0.19 | 0.18 |

|   |      |      |
|---|------|------|
| Scope 1 & 2 carbon intensity (tonnes of CO <sub>2</sub> e / £m FUM) | 2017 | 2016 |
|   | 2.2  | 1.2  |