

## Continued solid earnings

### Highlights

- Adjusted operating profit\*: £395m (2002: £381m), an increase of 4% in Sterling  
R5,122m (2002: R6,059m), a decrease of 15% in Rand
- Operating profit: £378m (2002: £212m), an increase of 78% in Sterling  
R4,899m (2002: R3,376m), an increase of 45% in Rand
- Adjusted operating earnings per share\*: 5.6p (2002: 5.8p), a decrease of 3% in Sterling  
73.4c (2002: 92.9c), a decrease of 21% in Rand
- Basic earnings per share: 4.7p (2002: 3.3p), an increase of 42% in Sterling  
61.1c (2002: 52.9c), an increase of 16% in Rand
- Life sales of £261m annual premium equivalent (2002: £288m)
- Total banking assets £22.3bn, adjusted operating profit £101m (2002: £128m)
- Total assets under management £128bn at 30 June 2003 (£124bn at 31 December 2002)
- Adjusted embedded value: £4,059m (31 December 2002: £3,928m), an increase of 3% in Sterling  
R50,212m (31 December 2002: R54,267m), a decrease of 7% in Rand
- Interim dividend of 1.7p (2002: 1.7p) maintained, 21.0 cents in Rand\*\*

### Jim Sutcliffe, Chief Executive, commented:

*"We have produced solid earnings in the first half, although life assurance sales and margins were lower against a background of volatile market conditions. The impact of management action is coming through and the recent recoveries of the US, UK and South African equity markets from their low points earlier in the year hold out the prospect of better times ahead."*

*Wherever the items asterisked in the Highlights are used, whether in the Highlights, the Chief Executive's Statement or the Operating and Financial Review, the following apply:*

*\* Adjusted operating profit represents operating profit before tax and minority interests based on a long term investment return before goodwill amortisation, write-down of investment in Dimension Data Holdings plc, Nedcor restructuring and integration costs and change in credit provisioning methodology. Adjusted operating earnings per share are similarly based, but are stated after tax and minority interests.*

*\*\* Indicative only, being the Rand equivalent of 1.7p converted at the exchange rate prevailing on 30 June 2003. The actual amount to be paid by way of interim dividend to holders of shares on the South African branch register will be by reference to the exchange rate prevailing at the close of business on 2 October 2003, as determined by the Company, and will be announced on 3 October 2003.*

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### Notes to editors:

A webcast of the analysts presentation and Q&A will be broadcast live at 09.30am (UK time) on our website at [www.oldmutual.com](http://www.oldmutual.com).

High resolution images are available for the media to view and download free of charge from [www.vismedia.co.uk](http://www.vismedia.co.uk).

**7 August 2003**

## Chief Executive's Statement

Our adjusted operating earnings for the first half of 2003 were solid at 5.6p per share (2002: 5.8p), with results in our life and general insurance businesses ahead of the equivalent period in 2002. We have continued to develop our businesses in line with our declared strategy, despite being buffeted by difficult market conditions.

Our life assurance operations in South Africa benefited from fixed interest-related gains and positive mortality and retention experience, whilst in the USA our life assurance company continued to see the effects of the growth in sales in 2002 come through. Mutual & Federal once again made good progress.

Results at our asset management businesses were down somewhat because of lower average equity market levels and as a result of disposals of businesses since 30 June 2002. Our banking result was negatively impacted by currency effects, the higher costs of long term funding, the short term effects of the cash drain arising from the purchase of BoE and a reduction in earnings from investment banking. In the UK, Gerrard was again able to make a small profit despite the low equity markets as a result of its cost cutting efforts.

Life sales reduced to £261 million on an annual premium equivalent basis (2002: £288m).

Poor equity markets and the absence of a sufficiently competitive range of absolute return products had an adverse impact on our individual business sales in South Africa. Group business premiums were also held back by market conditions, which deterred our clients from purchasing with-profit annuities, and by uncertainty in the pensions arena as a result of recent legislation. Lower volumes also hurt our margins. Our group business sales were focused on low capital, low margin multi-manager products resulting in further downward pressure on average margins.

We had intended to rein in our US life sales, but in the event the very low and declining interest rate environment rapidly curtailed the market for our type of life assurance products. Both sales and margins at our US life business were lower as a result.

To address these issues, we shall be launching a range of funds targeting absolute returns in South Africa in the third quarter and in the USA we have expanded our distribution channels and index tracking product range.

Total funds under management increased from £124 billion at 31 December 2002 to £128 billion at 30 June 2003. We continued to achieve positive net fund inflows at our US asset management operations. Our teams of specialist fund managers and distributors attracted net new funds of \$1.9 billion, although with lower average fee levels due to the increased proportion of fixed interest business. The portfolio effect of our mix of different investment styles and investment sectors continued to mute the impacts of volatile markets. Elsewhere around the Group funds under management were broadly stable, but encouraging results were achieved in the UK in our developing businesses, OMAM(UK) and Selestia. We continue to focus heavily on building our distribution muscle in all three of our main territories.

Investment performance has been good in all three regions, although absolute levels of return remain a concern for many customers.

Whilst overall the results of our banking businesses were disappointing, the integration of BoE with Nedcor is proceeding satisfactorily and we continue to expect synergy benefits of R905 million per annum to be achieved by 2006. There has been a significant turnaround in Old Mutual Bank's results now that it is part of Nedcor's operations.

Our South African businesses have been heavily involved in developing industry proposals to address Black Economic Empowerment (BEE) in the context of the proposed Financial Services Charter. Major programmes

## Chief Executive's Statement *continued*

have been initiated in the areas of procurement, employment equity and investment, and our businesses are committed to playing a full part in this important aspect of the evolution of the new South Africa.

Cost control is a key focus at present in all of our businesses as we seek to deliver increased value for our customers and shareholders.

Our capital position remains strong, bolstered by the issue of \$750 million of Guaranteed Cumulative Perpetual Preferred Securities during the first half of the year.

Currency translation effects, particularly the comparative strength of the Rand in the first half of 2003, affected the overall picture as shown in our two reporting currencies. Whilst Rand strength boosted Sterling operating earnings at our South African businesses, it had the reverse effect for those shareholders who consider our results in Rand. It led to significant unrealised translation losses at Nedcor's overseas operations and also contributed to volatility in South African equity market levels, with effects on our life profit as indicated above. In the long run, a strong Rand helps the Group and has a positive effect on our embedded value.

Adjusted embedded value at the end of the period rose in Sterling terms by 3% to £4,059 million or 106p per share, but declined in Rand by 7% to R50,212 million or R13.10 per share, again reflecting the impact of the Rand's strength.

The Board has declared an unchanged interim dividend of 1.7p per share.

### **OUTLOOK**

We remain committed to the development of our three-region (USA/UK/South Africa) business. Our first priority remains the continuing improvement of our existing portfolio of businesses. Our management will continue to use the Group's strengths as an investment manager and product designer to respond to the various challenges that we face and to extend our distribution capability.

The improved investment climate in our three key geographies since April, if maintained, is expected to provide a better background for the Group's businesses in the second half of the year.

**Jim Sutcliffe**  
**Chief Executive**

7 August 2003

# Operating and Financial Review

## BUSINESS REVIEW

### SOUTH AFRICA

#### LIFE ASSURANCE

##### Financial performance

The South African life business operating profit, before long term investment return, of R1,592 million, was 3% up on the R1,541 million recorded in the same period last year, although it was adversely affected by lower levels of average assets. However, this result was helped by favourable investment experience in bond portfolios backing annuities and risk products, as well as favourable mortality and retention experience variances.

The total annual premium equivalent (APE) of the Group's South African life sales for the period was R1,576 million, 3% lower than the corresponding period last year, while the after tax value of new business at R285 million was 29% lower. The average margin on new business after tax reduced from 25% to 18% of APE. This was due to both lower new business volumes affecting the funding of new business expenses and lower sales of equity-based savings products as consumers remained averse to risk.

Funds under management at the Group's South African life business totalled R221 billion at 30 June 2003, which represented a decrease of 3% over the position at 31 December 2002. Lower equity markets and a stronger Rand contributed to this decline.

The life company's capital on the relevant local basis decreased by R2.7 billion to R29 billion at 30 June 2003, but the business remains well capitalised at 2.2 times the required statutory capital.

##### Outlook

Client expectations are being actively managed through various marketing campaigns on the merits of long term investment and absolute and relative investment performance. Management is focused on customer segmentation, a broad range of new generation products and a productive distribution force. Cost containment, particularly extracting efficiencies through cross-business synergies, remains a key focus for management.

#### Individual Business

##### Financial performance

Operating profit, before long term investment return, of R1,152 million was 5% higher than the same period last year. The fall in interest rates resulted in favourable investment experience in bond portfolios, which back certain annuity and risk products. Favourable mortality and retention experience variances also contributed to the improved result.

New business volumes were lower than in the previous year. New business APE of R1,196 million was 6% lower than the R1,270 million reported in the first half of 2002. Recurring premium business was up 9%, driven primarily by sales of the market leading *Greenlight* risk product. However, single premium business was down 32% due to customers purchasing less equity-based savings products at a time of market volatility.

The value of new business after tax of R177 million, was 32% lower as a consequence of reduced new business volumes, the movement out of equity-based products into lower margin, interest-bearing products, and continued investment in distribution.

## Operating and Financial Review *continued*

### **Business development**

In an industry first, an internal ombudsman was appointed to resolve claims-related and service disputes in a fair, equitable and speedy manner.

The reorganisation of bancassurance arrangements with Nedcor has now been completed. The rebranding of Permanent Bank branches as Old Mutual Bank was successfully concluded with minimal attrition of customers. In the first six months of 2003, deposits of R458 million were attracted by Old Mutual Bank. Following the merger of Nedcor and BoE, an integrated full service offering which includes wealth management advice, stockbroking and private banking is now available to our high net worth customers.

The size of the distribution force remained stable, with further improvements in its productivity, and the infrastructure in Gauteng was strengthened during the first half.

### **Group Business**

#### **Financial performance**

Operating profit, before long term investment return, of R440 million was 1% lower than in the same period last year. Favourable investment experience in the bond portfolio backing risk products was offset by the decrease in average policyholder funds following poor equity performance.

New business APE of R380 million was up 7% from R354 million in the first half of 2002. Group single premium sales were positively impacted as clients switched multi-manager new business from Nedcor.

The value of new business after tax of R108 million was 24% lower than the equivalent period last year due to the greater proportion of lower margin, less capital intensive multi-manager business. The proportion of high margin with-profit annuity business declined accordingly.

#### **Business development**

The *Symmetry* multi-manager offering was extended after the closure of NIB Investments and Edge Investments. New structured and preferred risk products were launched and investment in new administration systems continued in the first half of 2003.

### **ASSET MANAGEMENT**

#### **Financial performance**

The South African asset management adjusted operating profit was R233 million compared to R207 million in the same period last year. Total funds managed in South Africa were unchanged from 31 December 2002 at R215 billion, despite market volatility.

Adjusted operating profit was negatively impacted by lower levels of funds under management, offset by a movement to higher margin products, tight expense control and one-off costs in Old Mutual Unit Trusts in the prior year.

Total net fund inflows into the asset management businesses (Old Mutual Asset Managers (South Africa) (OMAM(SA)), Old Mutual Unit Trusts and Fairbairn Capital) were R1.4 billion over the period.

OMAM(SA)'s performance continued to sustain the good relative investment results apparent at the end of 2002. Specialist equity mandates continued to perform well, with most being ahead of benchmarks for the twelve-month period to the end of June 2003.

## Operating and Financial Review *continued*

Old Mutual Unit Trusts' new *4 Plus* range of products, targeting the middle-income investor, was favourably received by the market.

### **BANKING**

#### **NEDCOR**

The results of Nedcor Limited (Nedcor), the Group's 53% owned banking subsidiary, have been incorporated into the Group accounts in accordance with UK GAAP. Nedcor has adopted a new accounting standard on the recognition and measurement of financial instruments (AC133) for local reporting requirements. Under UK GAAP, the AC133 adjustments have been excluded, with the exception being in relation to changes in credit provisioning methodology. This has resulted in a one-off increase of R963 million in opening specific provisions, which has been taken to the profit and loss account, but excluded from adjusted operating profit. The results of BoE are excluded from the 30 June 2002 comparatives, as it was acquired with effect from 2 July 2002.

#### **Financial performance**

Nedcor experienced a challenging first six months in 2003, with earnings for the period lower than for the comparable period in 2002. Adjusted operating profit of R1,308 million is stated before goodwill amortisation (R161 million), write-down of investment in Dimension Data Holdings plc (R136 million), restructuring and integration costs (R134 million) and change in credit provisioning methodology (R963 million). This compares with R2,035 million for the first half of 2002, a decrease of 36%. Adjusted operating profit includes translation losses of R658 million (2002: R436 million).

A challenging operating climate, weaker financial markets and the stronger Rand held back Nedcor's earnings in the first half of 2003. Banking business and advances growth benefited from the BoE acquisition. Interest margins were under pressure, while investment banking and wealth management revenues were below target. In addition, the stronger average value of the Rand compared to the same period last year diminished the Rand value of international earnings. However, there was a significant turnaround in Old Mutual Bank's results, which experienced a successful half year largely as a result of corrective action taken by management under the new ownership structure.

Excluding BoE, advances grew over the comparable period in 2002, with net interest income growing at a lower rate reflecting the increased pressure on margins. The interest margin declined due to changes in funding requirements, but was flat when compared to the second half of 2002. The Group's market share increased marginally over the previous year with high client retention figures.

Credit quality, including unsecured micro-loans, was satisfactory despite the high interest rate environment. The high level of non-performing loans, which include the legacy of some acquired businesses, continues to receive management attention.

Operating expenses of R5,217 million over the period, including translation losses of R658 million, increased by 73% from R3,017 million in the equivalent period in 2002.

As calculated locally, the cost to income ratio increased to 67.2% from 53.4% in the equivalent period in 2002 as a result of lower revenue growth. Management has put stringent cost control measures in place to reduce this ratio to former levels, particularly focusing on cost containment and aligning costs with relevant income streams.

Again as calculated locally, Nedcor's capital adequacy at 30 June 2003 was 10.1%, which compares to 11.2% at 30 June 2002, and has been affected by the BoE integration. This is being carefully monitored by management to ensure compliance with the statutory requirement of 10%.

## Operating and Financial Review *continued*

### **Business development and outlook**

The merger and reorganisation activities undertaken during the reporting period included the legal consolidation of banking licences on 1 January 2003, the integration of the four treasuries of Nedbank, Cape of Good Hope Bank, NIB and BoE and the establishment of a private client wealth management joint venture with Old Mutual South Africa.

The integration of BoE into the Nedcor group is on track and on target to achieve total merger benefits of R905 million by 2006, with 2003 being a year of transition and real synergy benefits expected to come through in 2004 and 2005. Restructuring and integration costs of R134 million were incurred more quickly than anticipated because the merger is being implemented ahead of plan. Management is focused on fast tracking the integration for substantial operational synergies, particularly client service and retention, cost containment and addressing underperforming areas. Priorities are to realise these synergies, bed down the merger, lower funding costs and continue to deliver good service to clients.

Nedcor is working with the Banking Council and the rest of the industry to develop an empowerment charter for the banking sector. Prior to this process, Nedcor had undertaken a major transaction with the sale of an empowerment stake in Peoples Bank and has subsequently undertaken a number of other initiatives.

## **GENERAL INSURANCE**

### **MUTUAL & FEDERAL**

#### **Financial performance**

Mutual & Federal Insurance Company Limited (Mutual & Federal), the Group's 51% owned general insurance subsidiary, generated an adjusted operating profit of R368 million in the first six months of 2003, 19% higher than the R308 million earned in the first half of 2002. The solvency margin, being the ratio of net assets to net premiums, remained satisfactory and was in excess of 50% at 30 June 2003.

Management's increased emphasis on appropriate product pricing resulted in a 14% growth in premiums, at R3.0 billion for the first six months of 2003, compared to R2.6 billion in the first half of 2002. This was accompanied by corrective action taken on risk selection, which resulted in a further improvement in the underwriting result to R93 million for this reporting period. Trading results during the period were favourable with claims activity remaining stable, particularly an absence of severe weather-related losses. In addition, improved levels of crime awareness and a number of motor claim handling initiatives assisted in controlling claims costs.

Interest income grew strongly during the first six months of the year due to increased levels of funds on deposit and continued high interest rates. Dividend income declined as a result of lower levels of equity holdings. The net asset value per share reduced following a fall in the value of listed equities.

#### **Business development and outlook**

Mutual & Federal continued to develop business opportunities through strong relationships with intermediaries, including the implementation of the "Vehicle Accident Management Process", which provides a comprehensive roadside service to clients involved in motor accidents.

Management's focus remains on identifying and implementing additional cost saving opportunities, with a view to improving the long term profitability of the organisation. This includes striving to become the lowest cost service provider with projects underway to automate routine processes and provide quicker access to financial information.



## Operating and Financial Review *continued*

### USA

#### US LIFE

##### **Financial performance**

Benefiting from the strong sales in 2002, our US life business's adjusted operating profit of \$62 million was 29% up on the \$48 million recorded in the same period last year. Total APE for the period, at \$207 million, was 18% lower than the corresponding period last year, which was a record year in its history.

Whilst the life assurance business continues to grow strongly, the macro-economic environment is presenting a number of challenges to its annuity business. Interest rates at their lowest level in forty years, combined with a flattening yield curve, reduced the relative attractiveness of interest-related products, which provided much of the premium growth in 2002 and have led to a growing market in equity-indexed products. The market has favourably received a range of new equity-indexed products that were launched by Fidelity & Guaranty Life at the end of 2002. A number of new life assurance products were launched that are attracting significant premiums. The average margin on new business after tax reduced from 18% to 11% of APE, reflecting the interest rate squeeze. The value of new business after tax at \$22 million was 51% lower than in the equivalent period last year.

The launch in 2003 of the OMNIA Life (Bermuda) operations allows US life to offer US style products to an international customer base. This new channel gives the business direct exposure to variable annuity products and an important new conduit to large US banks.

The value of in-force life business of \$652 million increased by 19% from \$549 million at the beginning of the year. Funds under management totalled \$12.5 billion at 30 June 2003, an increase of 19% over the year end. \$63 million of capital was injected into the company during the first six months of 2003 to support new business written.

##### **Business development and outlook**

US life has enhanced retail sales volume through its multiple distribution channel strategy, which now includes sales offshore and a competitive multi-brand product range.

The continuing capital support from the Group enabled US life to take advantage of profitable wholesale opportunities in the marketplace. Fidelity & Guaranty Life also continued to strengthen its relationships with Managing General Agencies.

As trading conditions are expected to remain challenging for the rest of 2003, US life will continue to adapt by designing and selling products, which allow competitive positioning in the retail market. A lower level of overall sales is anticipated in 2003, but nevertheless for Fidelity & Guaranty Life considerably higher than in any year prior to its acquisition by Old Mutual.

#### US ASSET MANAGEMENT

##### **Financial performance**

Adjusted operating profit of \$61 million for the Group's US asset management business increased 13% from \$54 million in the second half of 2002. After allowance for the impact of affiliates disposed of during the period, the increase in adjusted operating profit was 22% above the results of the second half of 2002. When compared to the equivalent period in 2002, adjusted operating profit decreased by 31% from \$88 million, or 21% after allowance for sold firms, being adversely affected by lower average market levels.

## Operating and Financial Review *continued*

The well-balanced composition of the business and positive equity markets in the second quarter helped to mitigate the negative impact of the first quarter's decline. Operating costs were actively managed against this background to ensure that operating margins were maintained.

Funds under management grew 7% to \$136 billion, compared to \$127 billion at the beginning of the year. After allowing for year to date divestitures of \$3.3 billion of funds, the increase was 11% from \$123 billion. Net cash inflows of \$1.9 billion included \$0.8 billion from US life. Market impact boosted assets by an additional \$10.5 billion.

While cash flows were biased towards fixed income products, the primary driver for the increase in funds under management was the result of strong performance within domestic equity portfolios. Major domestic equity indices recovered from first quarter losses to double digit returns in the second quarter, resulting in overall positive performance for the six months.

Superior long term fund performance was sustained throughout volatile market conditions. On an asset-weighted basis, the four and five-star rated funds managed by the Group's US asset management firms represented 65% of total funds rated by Morningstar.

### **Business development and outlook**

The rationalisation of the group is largely complete following the divestiture of a further three firms in 2003. The organisation now comprises a stable core of twenty-one affiliates and is well positioned to lead the business forward under an integrated 'one firm' strategy.

Management strategy continues to focus on leveraging the diverse product and distribution capabilities of the various firms, both externally and within the wider Group.

The capability of the centralised marketing entity established in 2002 continues to evolve. Sales and services resources at an affiliate level were also strengthened. The PBHG platform, which was expanded in 2002 to provide access to other affiliates' products in the mutual fund marketplace, attracted new funds of \$460 million to these affiliates since the beginning of the year. Two new funds are planned to join the platform later this year. The synergistic relationship with US life is being further consolidated, with Dwight and Analytic continuing to manage key components of its portfolio and eSecLending managing its bond lending programme.

Management remains committed to driving organic growth from a core group of entrepreneurial investment firms. The business will continue to exploit its current strength in the institutional market, while investing in selected managed account and retail growth opportunities. This includes the strengthening of the suite of investment products, investment in the retail distribution platform, affiliate and central sales forces, and continued focus on client retention.

## **UK & REST OF WORLD**

### **ASSET MANAGEMENT**

#### **Private Client (UK)**

#### **Financial performance**

Despite the average level of the FTSE 100 Index falling by 25%, adjusted operating profit of £3 million from Gerrard was unchanged from the equivalent period in 2002. Profit levels were maintained through a combination of expense reductions, operational efficiencies and revenue improvements.

## Operating and Financial Review *continued*

Funds under management of £12 billion at 30 June 2003 were consistent with 31 December 2002 levels, and fund quality improved as pricing initiatives began to take effect.

Fee income for the period declined by 19%, which compares favourably to the reduction in average market levels. Trading activity remained relatively robust in the face of market adversity, as fund managers pursued opportunities to manage the effects of market conditions on client portfolios. Operating costs of £48 million incurred in the period compared to £60 million in the first half of 2002, a reduction of 20%.

### **Business development and outlook**

The business will continue to take advantage of trading opportunities to build client value as markets cautiously recover, and cost levels will be carefully managed. Revenue enhancing initiatives are gaining momentum and wider service offerings such as financial planning are progressing well.

### **Fund Management**

#### **Financial performance**

Adjusted operating profit from the Group's UK & Rest of World fund management businesses of £5 million compared to an adjusted operating profit of £3 million in the equivalent period in 2002.

Included in these results are Old Mutual Asset Managers (UK) (OMAM(UK)), Old Mutual Asset Managers (Bermuda) and Bright Capital. The improved operating result in 2003 reflects the impact of successful hedge fund launches by OMAM(UK) and a more streamlined cost base in the UK.

#### **OMAM (UK)**

Strong investment performance and successful new product launches were key highlights so far this year. Overall, 63% of OMAM(UK)'s asset-weighted retail funds achieved top quartile ranking over one year relative to peer group performance. Total net external fund inflows into the business were £230 million in the first half of 2003.

Six new hedge funds were launched during the first half of 2003, attracting £173 million of new funds in the period.

#### **Bright Capital**

GNI FM, the fund of hedge funds manager, was relaunched as Bright Capital in May 2003. The Bright Capital proposition is 'Controlling Risk' and is consistent with a distinctive hedge fund investment process designed to achieve transparency, liquidity and good corporate governance. Significant investment has been made in the business's risk platform, and an innovative product range is being developed that will be marketed to institutional and private clients.

### **Other Financial Services**

Adjusted operating losses from the Group's UK & Rest of World other financial services businesses were £7 million compared to a £1 million loss recorded in the same period last year. The increased loss was due to the reclassification of Selestia from life assurance to other financial services reflecting the mix of products sold. The 2002 comparatives also included the results of GNI, Old Mutual Securities and King & Shaxson Bond Brokers, which were sold in the fourth quarter of 2002.

## Operating and Financial Review *continued*

### **Selestia**

Selestia's business continued to grow, with sales in the period increasing from the prior year total sales figure. Management focus since launch has been to develop strong working relationships with quality IFAs dealing with the high net worth market. As a result several large mandates have been won.

### **LIFE ASSURANCE**

Adjusted operating profit from the Group's UK & Rest of World life businesses was £8 million in the first half of 2003 compared to a loss of £3 million for the equivalent period in 2002. The increase was largely due to the sale of Old Mutual International's International Personal Portfolio Bond book, which released £4 million to profit. Selestia's adjusted operating losses of £6 million were included in the 2002 result.

## GROUP FINANCIAL REVIEW

### Financial performance

Operating profit on ordinary activities before tax of £378 million increased from £212 million in the first half of 2002. Basic earnings per share were 4.7p in 2003 compared with 3.3p in the equivalent period last year. Adjusted operating profit grew 4% to £395 million from £381 million in the same period last year. Adjusted operating earnings per share of 5.6p decreased 3% compared with 5.8p in the first half of 2002; however, this represented a 2% increase over the second half of 2002.

### Achieved profits

The Group's adjusted operating profit on an achieved profits basis of £429 million decreased by 10% from £477 million in 2002. Adjusted operating earnings per share on an achieved profits basis of 6.0p declined from 7.7p. Embedded value (adjusted for the market value uplift of listed subsidiaries) of £4,059 million at 30 June 2003 also increased by 3% from £3,928 million at 31 December 2002. Embedded value per share was 106p at 30 June 2003 compared to 104p at 31 December 2002.

### Capital

Shareholders' capital benefited from a stronger Rand, as well as the raising of £37 million through a placing of new shares issued in connection with the second fixed instalment of payments due to Harold Baxter and Gary Pilgrim as part of the restructuring of the Pilgrim Baxter revenue sharing agreement announced in 2002.

The Group continued its strategy of diversifying its funding sources during the first half of 2003, successfully issuing \$750 million of Guaranteed Cumulative Perpetual Preferred Securities. The Securities, which are redeemable at the Group's election from December 2008, provide core long term funding and improve the Group's gearing (core debt<sup>1</sup> over core debt plus equity shareholders' funds) to 21%, compared with 30% at 31 December 2002.

In addition, the Group's Euro Commercial Paper programme has continued to be well supported, while committed bank facilities have been maintained, ensuring the Group retains a high degree of financial flexibility within an efficient and balanced capital structure.

The solvency ratios of the Group's key businesses at 30 June were as follows: excess assets equivalent to 2.2 and 2.5 times statutory capital at the South African and US life businesses respectively; a capital adequacy ratio of 10.1% at Nedcor and a solvency margin in excess of 50% at Mutual & Federal. In all cases, these are above the minimum statutory requirements.

### Taxation

The Group's effective rate (based on the tax charge as a proportion of adjusted operating profit) of 32.7% represents an increase from 27.8% in the first half of 2002. The higher rate reflects the impact of a reduction in Nedcor's proportion of low taxed income and additional South African Secondary Tax on Companies.

### Long term investment return

The long term investment return assumption used in calculating the adjusted earnings of the Group's South African life and general insurance businesses for 2003 is unchanged at 14% for equities. Changes in the composition of the South African investment portfolios has resulted in the introduction of long term investment returns for cash and other investible assets, resulting in a weighted average long term investment return of 13.4%. The return earned by assets, mainly bonds, backing the Group's US life business's liabilities has been smoothed by reference to the actual yield earned by the portfolio, resulting in a long term rate of return of 6.04%.

<sup>1</sup> Core debt excludes debt from banking activities and is net of cash and short term investments which are immediately available to repay debt.

## Operating and Financial Review *continued*

### **Dividend**

The Board has declared an interim dividend of 1.7p per share, which will be paid on 28 November 2003 to shareholders recorded at the close of business on 17 October 2003. The equivalent of this dividend in the local currencies of South Africa, Malawi, Namibia and Zimbabwe will be determined by the Company on 2 October 2003 and will be announced to the markets on 3 October 2003. The Company's shares will trade ex dividend from the opening of business on 13 October 2003 on the JSE Securities Exchange South Africa and the Malawi, Namibian and Zimbabwean Stock Exchanges and from the opening of business on 15 October 2003 on the London Stock Exchange. The last dates to trade cum-dividend will therefore be 10 October 2003 (in South Africa, Malawi, Namibia and Zimbabwe) and 14 October 2003 (in London).

No dematerialisation or rematerialisation of shares within the South African STRATE system may take place between 13 October 2003 and 17 October 2003 (both dates inclusive).

**Julian V F Roberts**  
**Group Finance Director**

7 August 2003

# Independent Review Report by KPMG Audit Plc to Old Mutual plc

## **Introduction**

We have been engaged by the Company to review the financial information set out on pages 16 to 42 and the supplementary financial information set out on pages 43 to 53 prepared on an achieved profits basis, and we have read the other information contained in the interim report and considered whether it contains any apparent misstatements or material inconsistencies with the financial information.

This report is made solely to the Company in accordance with the terms of our engagement to assist the Company in meeting the requirements of the Listing Rules of the Financial Services Authority. Our review has been undertaken so that we might state to the Company those matters we are required to state to it in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company for our review work, for this report, or for the conclusions we have reached.

## **Directors' responsibilities**

The interim report, including the financial information contained therein, is the responsibility of, and has been approved by, the directors. The directors are responsible for preparing the interim report in accordance with the Listing Rules of the Financial Services Authority which require that the accounting policies and presentation applied to the interim figures should be consistent with those applied in preparing the preceding annual accounts except where they are to be changed in the next annual accounts in which case any changes, and the reasons for them, are to be disclosed.

## **Review work performed**

We conducted our review in accordance with guidance contained in Bulletin 1999/4: Review of interim financial information issued by the Auditing Practices Board for use in the United Kingdom. A review consists principally of making enquiries of management and applying analytical procedures to the financial information and underlying financial data and, based thereon, assessing whether the accounting policies and presentation have been consistently applied unless otherwise disclosed. A review is substantially less in scope than an audit performed in accordance with United Kingdom Auditing Standards and therefore provides a lower level of assurance than an audit. Accordingly we do not express an audit opinion on the financial information.

## **Review conclusion**

On the basis of our review we are not aware of any material modifications that should be made to the financial information as presented for the six months ended 30 June 2003.

## **KPMG Audit Plc**

Chartered Accountants

London

7 August 2003

# Consolidated Profit and Loss Account

for the six months ended 30 June 2003

	Notes	£m			Rm		
		6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
<b>South Africa</b>							
Technical result		123	97	208	1,592	1,541	3,283
Long term investment return		83	63	135	1,075	1,000	2,131
Life assurance	5(b)(iii)	206	160	343	2,667	2,541	5,414
Asset management	5(c)	18	13	28	233	207	441
Banking	5(d)	74	99	165	959	1,579	2,605
General insurance	5(e)	28	19	35	368	308	556
		326	291	571	4,227	4,635	9,016
<b>United States</b>							
Life assurance	5(b)(iii)	39	33	83	505	524	1,310
Asset management	5(c)	37	60	95	479	951	1,500
		76	93	178	984	1,475	2,810
<b>UK &amp; Rest of World</b>							
Life assurance	5(b)(iii)	8	(3)	(3)	104	(47)	(47)
Asset management	5(c)	1	5	2	14	80	31
Banking	5(d)	27	29	56	349	456	884
		36	31	55	467	489	868
		438	415	804	5,678	6,599	12,694
Other shareholders' income / (expenses)	5(f)	(13)	(9)	(22)	(168)	(143)	(347)
Debt service costs		(30)	(25)	(58)	(388)	(397)	(916)
<b>Adjusted operating profit *</b>	5(a)	395	381	724	5,122	6,059	11,431
Goodwill amortisation	9	(47)	(55)	(120)	(608)	(873)	(1,895)
Write-down of investment in Dimension Data Holdings plc		(11)	(52)	(68)	(136)	(830)	(1,080)
Nedcor restructuring and integration costs	5(d)(ii)	(10)	-	(14)	(134)	-	(227)
Change in credit provisioning methodology	5(d)(iii)	(74)	-	-	(963)	-	-
Short term fluctuations in investment return	6	125	(62)	(91)	1,618	(980)	(1,439)
<b>Operating profit on ordinary activities before tax</b>		378	212	431	4,899	3,376	6,790
Non-operating items	8	(13)	38	(6)	(168)	603	(88)
<b>Profit on ordinary activities before tax</b>		365	250	425	4,731	3,979	6,702
Tax on profit on ordinary activities	7	(191)	(97)	(224)	(2,472)	(1,540)	(3,535)
<b>Profit on ordinary activities after tax</b>		174	153	201	2,259	2,439	3,167
Minority interests – equity	10(a)	15	(32)	(44)	194	(508)	(695)
Minority interests – non-equity		(14)	-	-	(181)	-	-
<b>Profit for the financial period</b>		175	121	157	2,272	1,931	2,472
Dividends paid and proposed	4	(64)	(63)	(176)	(792)	(998)	(2,556)
<b>Retained profit / (loss) for the financial period</b>		111	58	(19)	1,480	933	(84)
<b>Earnings per share</b>							
		p			c		
Adjusted operating earnings per share *	3	5.6	5.8	11.3	73.4	92.9	179.0
Basic earnings per share	3	4.7	3.3	4.3	61.1	52.9	67.4
Diluted earnings per share	3	4.6	3.2	4.3	60.0	51.0	67.4
<b>Dividend per share</b>	4	1.7	1.7	4.8	21.0**	27.3	69.6
<b>Weighted average number of shares – millions</b>		3,717	3,652	3,670	3,717	3,652	3,670

\* Adjusted operating profit represents operating profit before tax and minority interests based on a long term investment return before goodwill amortisation, write-down of investment in Dimension Data Holdings plc, Nedcor restructuring and integration costs and change in credit provisioning methodology. Adjusted operating earnings per share are similarly based, but are stated after tax and minority interests.

\*\* Indicative only – the actual amount of the dividend per share in Rand will be determined by reference to the exchange rate prevailing on 2 October 2003 and announced by the Company on 3 October 2003.



## Consolidated Statement of Total Recognised Gains and Losses

for the six months ended 30 June 2003

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
Profit for the financial period	175	121	157	2,272	1,931	2,472
Foreign exchange movements	174	117	295	(2,001)	(2,069)	(5,110)
<b>Total recognised gains and losses for the period</b>	<b>349</b>	<b>238</b>	<b>452</b>	<b>271</b>	<b>(138)</b>	<b>(2,638)</b>

## Reconciliation of Movements in Consolidated Equity Shareholders' Funds

for the six months ended 30 June 2003

	Notes	£m			Rm		
		6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
Total recognised gains and losses for the period		349	238	452	271	(138)	(2,638)
Dividends paid and proposed	4	(64)	(63)	(176)	(792)	(998)	(2,556)
		285	175	276	(521)	(1,136)	(5,194)
Issue of new capital		37	39	39	479	619	619
Shares issued under option schemes		-	-	1	-	-	16
Net addition / (reduction) to equity shareholders' funds		322	214	316	(42)	(517)	(4,559)
Equity shareholders' funds at the beginning of the period		2,786	2,470	2,470	38,486	43,045	43,045
<b>Equity shareholders' funds at the end of the period</b>		<b>3,108</b>	<b>2,684</b>	<b>2,786</b>	<b>38,444</b>	<b>42,528</b>	<b>38,486</b>

# Consolidated Balance Sheet

at 30 June 2003

	Notes	£m			Rm		
		At 30 June 2003	At 31 December 2002	At 30 June 2002	At 30 June 2003	At 31 December 2002	At 30 June 2002
<b>Intangible assets</b>							
Goodwill	9	1,552	1,598	1,561	19,198	22,075	24,734
<b>Insurance and other assets</b>							
Investments		21,682	19,502	17,729	268,189	269,402	280,918
Assets held to cover linked liabilities		4,716	4,317	4,337	58,333	59,635	68,720
	5(g)	26,398	23,819	22,066	326,522	329,037	349,638
Reinsurers' share of technical provisions		385	370	351	4,762	5,111	5,562
Debtors		1,177	429	9,186	14,557	5,925	145,553
Other assets		888	845	1,011	10,984	11,674	16,019
Cash at bank and in hand		614	565	635	7,595	7,805	10,062
Prepayments and accrued income		683	565	226	8,448	7,806	3,581
<b>Total insurance and other assets</b>		<b>30,145</b>	<b>26,593</b>	<b>33,475</b>	<b>372,868</b>	<b>367,358</b>	<b>530,415</b>
<b>Banking assets</b>							
Cash and balances at central banks		760	1,202	961	9,401	16,607	15,227
Treasury bills and other eligible bills		1,566	1,085	581	19,370	14,987	9,210
Loans and advances to banks		1,467	1,228	468	18,146	16,963	7,416
Loans and advances to customers		14,679	12,854	8,920	181,567	177,566	141,338
Debt securities		886	1,061	724	10,959	14,647	11,472
Equity securities		411	965	209	5,084	13,331	3,312
Interest in associated undertakings		132	124	122	1,633	1,713	1,933
Other assets		1,858	2,384	299	22,981	32,929	4,734
Prepayments and accrued income		539	474	341	6,667	6,548	5,403
<b>Total banking assets</b>		<b>22,298</b>	<b>21,377</b>	<b>12,625</b>	<b>275,808</b>	<b>295,291</b>	<b>200,045</b>
<b>Total assets</b>		<b>53,995</b>	<b>49,568</b>	<b>47,661</b>	<b>667,874</b>	<b>684,724</b>	<b>755,194</b>

# Consolidated Balance Sheet *continued*

at 30 June 2003

	Notes	£m			Rm		
		At 30 June 2003	At 31 December 2002	At 30 June 2002	At 30 June 2003	At 31 December 2002	At 30 June 2002
<b>Capital and reserves</b>							
Called up share capital		383	378	378	4,737	5,222	5,989
Share premium account		584	552	551	7,224	7,625	8,731
Merger reserve		184	184	184	2,276	2,542	2,915
Profit and loss account		1,957	1,672	1,571	24,207	23,097	24,893
<b>Equity shareholders' funds</b>		<b>3,108</b>	<b>2,786</b>	<b>2,684</b>	<b>38,444</b>	<b>38,486</b>	<b>42,528</b>
<b>Minority interests</b>							
Equity	10(a)	795	783	617	9,834	10,816	9,776
Non-equity	10(b)	606	144	-	7,492	1,992	-
		<b>1,401</b>	<b>927</b>	<b>617</b>	<b>17,326</b>	<b>12,808</b>	<b>9,776</b>
<b>Subordinated liabilities</b>		<b>17</b>	<b>18</b>	<b>21</b>	<b>210</b>	<b>249</b>	<b>333</b>
<b>Insurance and other liabilities</b>							
Technical provisions		19,381	17,655	16,023	239,727	243,888	253,886
Technical provisions for linked liabilities		4,716	4,317	4,337	58,333	59,635	68,720
Provisions for other risks and charges		575	486	428	7,112	6,714	6,782
Creditors		2,607	1,789	10,456	32,250	24,710	165,676
Amounts owed to credit institutions	11	497	767	857	6,147	10,596	13,580
Convertible loan stock	12(a)	385	404	420	4,762	5,581	6,655
Accruals and deferred income		140	184	170	1,732	2,542	2,694
<b>Total insurance and other liabilities</b>		<b>28,301</b>	<b>25,602</b>	<b>32,691</b>	<b>350,063</b>	<b>353,666</b>	<b>517,993</b>
<b>Banking liabilities</b>							
Deposits by banks		3,348	2,110	1,144	41,412	29,148	18,133
Customer accounts		14,057	12,070	8,668	173,874	166,735	137,345
Debt securities in issue		1,111	2,266	1,060	13,742	31,303	16,790
Other liabilities		1,947	3,149	476	24,083	43,487	7,548
Provision for liabilities and charges		103	105	104	1,274	1,450	1,648
Subordinated liabilities		588	521	196	7,273	7,197	3,100
Convertible loan stock	12(b)	14	14	-	173	195	-
<b>Total banking liabilities</b>		<b>21,168</b>	<b>20,235</b>	<b>11,648</b>	<b>261,831</b>	<b>279,515</b>	<b>184,564</b>
<b>Total liabilities</b>		<b>53,995</b>	<b>49,568</b>	<b>47,661</b>	<b>667,874</b>	<b>684,724</b>	<b>755,194</b>

# Consolidated Cash Flow Statement

for the six months ended 30 June 2003

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
<b>Net cash (outflow) / inflow from operating activities</b>	<b>(631)</b>	<b>608</b>	<b>1,207</b>	<b>(8,164)</b>	<b>9,664</b>	<b>19,047</b>
Net cash outflow from returns on investments and servicing of finance including dividends paid to minority interests	(61)	(41)	(93)	(790)	(651)	(1,468)
Total tax paid	(90)	(129)	(132)	(1,165)	(2,049)	(2,084)
Net cash inflow / (outflow) from capital expenditure and financial investment	64	(39)	(26)	829	(619)	(411)
Net cash (outflow) / inflow from acquisitions and disposals	(23)	80	(160)	(298)	1,270	(2,526)
Equity dividends paid	(114)	(110)	(175)	(1,476)	(1,747)	(2,763)
Net cash inflow from financing activities	165	5	260	2,136	79	4,108
<b>Net cash (outflow) / inflow of the Group excluding long term business</b>	<b>(690)</b>	<b>374</b>	<b>881</b>	<b>(8,928)</b>	<b>5,947</b>	<b>13,903</b>
Cash flows relating to insurance activities were invested as follows:						
Increase in cash holdings	102	106	41	1,320	1,677	647
(Decrease) / increase in net portfolio investments	(233)	1	483	(3,016)	23	7,631
	(131)	107	524	(1,696)	1,700	8,278
Cash flows relating to banking activities were invested as follows:						
(Decrease) / increase in cash and balances at central banks	(559)	267	357	(7,232)	4,247	5,625
<b>Net cash (outflow) / inflow of the Group excluding long term business</b>	<b>(690)</b>	<b>374</b>	<b>881</b>	<b>(8,928)</b>	<b>5,947</b>	<b>13,903</b>
<b>Reconciliation of operating profit to operating cash flow</b>						
Operating profit from insurance and other activities	384	143	326	4,978	2,282	5,145
Operating (loss) / profit from banking activities	(6)	69	105	(79)	1,094	1,645
<b>Operating profit on ordinary activities before tax</b>	<b>378</b>	<b>212</b>	<b>431</b>	<b>4,899</b>	<b>3,376</b>	<b>6,790</b>
Write-down of investment in Dimension Data Holdings plc	11	52	68	142	830	1,080
Change in credit provisioning methodology	74	-	-	958	-	-
Unrealised investment losses / (gains)	(185)	35	68	(2,395)	552	1,074
Other insurance and other activities non cash flow items	(246)	120	464	(3,185)	1,905	7,318
Other banking non cash flow items	(663)	189	176	(8,583)	3,001	2,785
<b>Net cash (outflow) / inflow from operating activities</b>	<b>(631)</b>	<b>608</b>	<b>1,207</b>	<b>(8,164)</b>	<b>9,664</b>	<b>19,047</b>

The cash flows presented in this statement exclude all cash flows relating to policyholders' funds for the long term business.

# Notes to the Financial Statements

for the six months ended 30 June 2003

## 1 BASIS OF PREPARATION

The results for the six months to 30 June 2003 and the position at that date have been prepared using accounting policies consistent with those used in the Group 2002 Annual Report. These accounting policies are in accordance with the Statement of Recommended Practice on "Accounting for Insurance Business" issued by the Association of British Insurers in December 1998 ("ABI SORP") and the British Bankers' Association Statements of Recommended Practice on Advances (1997), Securities (1990), Derivatives (2001), Contingent Liabilities and Commitments (1996) and Segmental Reporting (1993).

For details of changes in credit provisioning methodologies during the period, refer Note 5(d)(iii).

The results for the six months ended 30 June 2003 and 2002 are unaudited, but have been reviewed by the auditors whose report is presented on page 15. The auditors have reported on the statutory accounts for the year ended 31 December 2002 and the accounts have been delivered to the Registrar of Companies. The auditors' report in respect of the year ended 31 December 2002 was unqualified and did not contain a statement under section 237 (2) or (3) of the UK Companies Act 1985.

These financial statements do not constitute statutory accounts as described in section 240 of the UK Companies Act 1985.

## 2 FOREIGN CURRENCIES

The information contained in these financial statements is expressed in both Sterling and South African Rand. This is in order to meet both the legal requirements of the UK Companies Act 1985 and to provide the users of the accounts in South Africa with illustrative information.

The principal exchange rates used to translate the operating results, assets and liabilities of key foreign business segments to Sterling are:

	Rand			US\$		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
Profit and loss account (average rate)	12.9459	15.8800	15.7878	1.6110	1.4445	1.5030
Balance sheet (closing rate)	12.3692	15.8451	13.8141	1.6528	1.5279	1.6105

## Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

### 3 EARNINGS AND EARNINGS PER SHARE

Basic earnings per share is calculated based upon the profit after tax attributable to equity shareholders after goodwill amortisation, write-down of investment in Dimension Data Holdings plc, Nedcor restructuring and integration costs, change in credit provisioning methodology, short term fluctuations in investment return and non-operating items.

The directors' view is that adjusted operating earnings per share derived from adjusted operating profit or loss after tax and minority interests provides a better indication of the underlying performance of the Group. A table reconciling operating profit on ordinary activities after tax and minority interests to adjusted operating profit after tax and minority interests is included below.

Notes	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
Profit on ordinary activities after tax and minority interests	175	121	157	2,272	1,931	2,472
Goodwill amortisation net of minority interests	40	51	104	518	810	1,646
Write-down of investment in Dimension Data Holdings plc net of tax and minority interests	6	22	29	78	350	467
Nedcor restructuring and integration costs net of tax and minority interests	5(d)(ii) 5	-	7	69	-	104
Change in credit provisioning methodology net of tax and minority interests	5(d)(iii) 24	-	-	311	-	-
Short term fluctuations in investment return net of tax and minority interests	(55)	39	75	(712)	619	1,192
Non-operating items net of tax	8 15	(20)	44	194	(317)	688
<b>Adjusted operating profit after tax and minority interests</b>	<b>210</b>	<b>213</b>	<b>416</b>	<b>2,730</b>	<b>3,393</b>	<b>6,569</b>
			p			c
Basic earnings per share	4.7	3.3	4.3	61.1	52.9	67.4
Goodwill amortisation net of minority interests	1.1	1.3	2.8	13.9	22.2	44.9
Write-down of investment in Dimension Data Holdings plc net of tax and minority interests	0.2	0.6	0.8	2.1	9.6	12.7
Nedcor restructuring and integration costs net of tax and minority interests	0.1	-	0.2	1.9	-	2.8
Change in credit provisioning methodology net of tax and minority interests	0.6	-	-	8.4	-	-
Short term fluctuations in investment return net of tax and minority interests	(1.5)	1.1	2.0	(19.2)	16.9	32.5
Non-operating items net of tax	0.4	(0.5)	1.2	5.2	(8.7)	18.7
<b>Adjusted operating earnings per share after tax and minority interests</b>	<b>5.6</b>	<b>5.8</b>	<b>11.3</b>	<b>73.4</b>	<b>92.9</b>	<b>179.0</b>

Basic earnings per share is calculated by reference to the profit on ordinary activities after tax and minority interests of £175 million (R2,272 million) for the six months ended 30 June 2003 (June 2002: £121 million (R1,931 million); December 2002: £157 million (R2,472 million)) and a weighted average number of shares in issue of 3,717 million (June 2002: 3,652 million; December 2002: 3,670 million). This is calculated after taking into account shares held by Employee Share Ownership Plans (ESOPs) that have waived their rights to dividends.

The diluted earnings per share calculation reflects the impact of the shares in ESOP Trusts, the US Dollar Guaranteed Convertible Bond, and potential issue of shares to satisfy the purchase of the Pilgrim Baxter deferred consideration.

316 million (June 2002: 316 million; December 2002: 316 million) Old Mutual plc shares held by policyholders' funds are included in the weighted average number of shares used in the earnings per share calculations, reflecting the policyholders' economic interest in these shares.

## Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

### 4 DIVIDEND

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
2003 interim dividend proposed: 1.7p (21.0c*)	64	-	-	792	-	-
2002 final dividend paid: 3.1p (38.3c)	-	-	114	-	-	1,577
2002 interim dividend paid: 1.7p (27.7c)	-	63	62	-	998	979
	<b>64</b>	<b>63</b>	<b>176</b>	<b>792</b>	<b>998</b>	<b>2,556</b>

Provision has been made for an interim dividend of 1.7p (21.0c\*) per share calculated using the number of shares in issue at 30 June 2003 of 3,832 million less 97 million shares in Employee Share Ownership Plans that have waived their rights to dividends. The dividend will be paid on 28 November 2003 to all shareholders on the register at the close of business on 17 October 2003, being the record date for the dividend.

As a consequence of the exchange control arrangements in place in South Africa and other relevant African territories, dividends to shareholders on the branch registers in those countries (or in the case of Namibia, the Namibian section of the principal register) are settled through Dividend Access Trusts established for that purpose.

*\* Indicative only - the actual amount of the dividend per share in Rand will be determined by reference to the exchange rate prevailing at the close on 2 October 2003 and announced by the Company on 3 October 2003.*

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS

### 5(a) Summary of operating profit on ordinary activities before tax

	Notes	£m				Rm			
		South Africa	United States	UK & Rest of World	Total	South Africa	United States	UK & Rest of World	Total
<b>6 months to 30 June 2003</b>									
Life assurance	5(b)(iii)	206	39	8	253	2,667	505	104	3,276
Asset management	5(c)	18	37	1	56	233	479	14	726
Banking	5(d)(i)	74	-	27	101	959	-	349	1,308
General insurance business	5(e)	28	-	-	28	368	-	-	368
Other shareholders' income / (expenses)	5(f)	2	-	(15)	(13)	26	-	(194)	(168)
Debt service costs		-	-	(30)	(30)	-	-	(388)	(388)
<b>Adjusted operating profit</b>		<b>328</b>	<b>76</b>	<b>(9)</b>	<b>395</b>	<b>4,253</b>	<b>984</b>	<b>(115)</b>	<b>5,122</b>
Goodwill amortisation	9	(13)	(29)	(5)	(47)	(167)	(376)	(65)	(608)
Write-down of investment in Dimension Data Holdings plc		(11)	-	-	(11)	(136)	-	-	(136)
Nedcor restructuring and integration costs	5(d)(ii)	(10)	-	-	(10)	(134)	-	-	(134)
Change in credit provisioning methodology	5(d)(iii)	(74)	-	-	(74)	(963)	-	-	(963)
Short term fluctuations in investment return	6	(168)	303	(10)	125	(2,175)	3,922	(129)	1,618
<b>Operating profit on ordinary activities before tax</b>		<b>52</b>	<b>350</b>	<b>(24)</b>	<b>378</b>	<b>678</b>	<b>4,530</b>	<b>(309)</b>	<b>4,899</b>

Analysed as:

Life assurance		58	340	8	406	751	4,401	104	5,256
Asset management		18	10	(4)	24	233	129	(51)	311
Banking		(33)	-	27	(6)	(428)	-	349	(79)
General insurance business		7	-	-	7	96	-	-	96
Other shareholders' income / (expenses)		2	-	(25)	(23)	26	-	(323)	(297)
Debt service costs		-	-	(30)	(30)	-	-	(388)	(388)
<b>Operating profit on ordinary activities before tax</b>		<b>52</b>	<b>350</b>	<b>(24)</b>	<b>378</b>	<b>678</b>	<b>4,530</b>	<b>(309)</b>	<b>4,899</b>

### 6 months to 30 June 2002

Life assurance	5(b)(iii)	160	33	(3)	190	2,541	524	(47)	3,018
Asset management	5(c)	13	60	5	78	207	951	80	1,238
Banking	5(d)	99	-	29	128	1,579	-	456	2,035
General insurance business	5(e)	19	-	-	19	308	-	-	308
Other shareholders' income / (expenses)	5(f)	1	-	(10)	(9)	16	-	(159)	(143)
Debt service costs		-	-	(25)	(25)	-	-	(397)	(397)
<b>Adjusted operating profit</b>		<b>292</b>	<b>93</b>	<b>(4)</b>	<b>381</b>	<b>4,651</b>	<b>1,475</b>	<b>(67)</b>	<b>6,059</b>
Goodwill amortisation	9	(8)	(40)	(7)	(55)	(127)	(635)	(111)	(873)
Write-down of investment in Dimension Data Holdings plc		(52)	-	-	(52)	(830)	-	-	(830)
Short term fluctuations in investment return	6	(86)	4	20	(62)	(1,361)	64	317	(980)
<b>Operating profit on ordinary activities before tax</b>		<b>146</b>	<b>57</b>	<b>9</b>	<b>212</b>	<b>2,333</b>	<b>904</b>	<b>139</b>	<b>3,376</b>

Analysed as:

Life assurance		87	37	4	128	1,386	588	64	2,038
Asset management		13	20	(2)	31	207	316	(31)	492
Banking		40	-	29	69	638	-	456	1,094
General insurance business		5	-	-	5	86	-	-	86
Other shareholders' income / (expenses)		1	-	3	4	16	-	47	63
Debt service costs		-	-	(25)	(25)	-	-	(397)	(397)
<b>Operating profit on ordinary activities before tax</b>		<b>146</b>	<b>57</b>	<b>9</b>	<b>212</b>	<b>2,333</b>	<b>904</b>	<b>139</b>	<b>3,376</b>



# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

### 5(a) Summary of operating profit on ordinary activities before tax *continued*

	Notes	£m				Rm			
		South Africa	United States	UK & Rest of World	Total	South Africa	United States	UK & Rest of World	Total
<b>Year to 31 December 2002</b>									
Life assurance	5(b)(iii)	343	83	(3)	423	5,414	1,310	(47)	6,677
Asset management	5(c)	28	95	2	125	441	1,500	31	1,972
Banking	5(d)(i)	165	-	56	221	2,605	-	884	3,489
General insurance business	5(e)	35	-	-	35	556	-	-	556
Other shareholders' income / (expenses)	5(f)	-	-	(22)	(22)	-	-	(347)	(347)
Debt service costs		-	-	(58)	(58)	-	-	(916)	(916)
<b>Adjusted operating profit</b>		<b>571</b>	<b>178</b>	<b>(25)</b>	<b>724</b>	<b>9,016</b>	<b>2,810</b>	<b>(395)</b>	<b>11,431</b>
Goodwill amortisation	9	(31)	(70)	(19)	(120)	(490)	(1,105)	(300)	(1,895)
Write-down of investment in Dimension Data Holdings plc		(68)	-	-	(68)	(1,080)	-	-	(1,080)
Nedcor restructuring and integration costs	5(d)(ii)	(14)	-	-	(14)	(227)	-	-	(227)
Short term fluctuations in investment return	6	(292)	181	20	(91)	(4,613)	2,858	316	(1,439)
<b>Operating profit on ordinary activities before tax</b>		<b>166</b>	<b>289</b>	<b>(24)</b>	<b>431</b>	<b>2,606</b>	<b>4,563</b>	<b>(379)</b>	<b>6,790</b>
Analysed as:									
Life assurance		93	258	(17)	334	1,464	4,073	(268)	5,269
Asset management		28	31	(13)	46	441	490	(206)	725
Banking		53	-	52	105	824	-	821	1,645
General insurance business		(8)	-	-	(8)	(123)	-	-	(123)
Other shareholders' income / (expenses)		-	-	12	12	-	-	190	190
Debt service costs		-	-	(58)	(58)	-	-	(916)	(916)
<b>Operating profit on ordinary activities before tax</b>		<b>166</b>	<b>289</b>	<b>(24)</b>	<b>431</b>	<b>2,606</b>	<b>4,563</b>	<b>(379)</b>	<b>6,790</b>

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

5(b) Life assurance	£m				Rm			
	South Africa	United States	UK & Rest of World	Total	South Africa	United States	UK & Rest of World	Total
<b>(i) Gross premiums written</b>								
<b>6 months to 30 June 2003</b>								
Individual business								
Single	282	873	41	1,196	3,644	11,302	531	15,477
Recurring	391	91	26	508	5,062	1,178	337	6,577
	<b>673</b>	<b>964</b>	<b>67</b>	<b>1,704</b>	<b>8,706</b>	<b>12,480</b>	<b>868</b>	<b>22,054</b>
Group business								
Single	325	-	8	333	4,204	-	104	4,308
Recurring	147	4	5	156	1,903	52	65	2,020
	<b>472</b>	<b>4</b>	<b>13</b>	<b>489</b>	<b>6,107</b>	<b>52</b>	<b>169</b>	<b>6,328</b>
	<b>1,145</b>	<b>968</b>	<b>80</b>	<b>2,193</b>	<b>14,813</b>	<b>12,532</b>	<b>1,037</b>	<b>28,382</b>
<b>6 months to 30 June 2002</b>								
Individual business								
Single	316	1,534	76	1,926	5,018	24,360	1,207	30,585
Recurring	301	74	23	398	4,780	1,175	365	6,320
	<b>617</b>	<b>1,608</b>	<b>99</b>	<b>2,324</b>	<b>9,798</b>	<b>25,535</b>	<b>1,572</b>	<b>36,905</b>
Group business								
Single	232	-	6	238	3,684	-	95	3,779
Recurring	116	-	8	124	1,842	-	127	1,969
	<b>348</b>	<b>-</b>	<b>14</b>	<b>362</b>	<b>5,526</b>	<b>-</b>	<b>222</b>	<b>5,748</b>
	<b>965</b>	<b>1,608</b>	<b>113</b>	<b>2,686</b>	<b>15,324</b>	<b>25,535</b>	<b>1,794</b>	<b>42,653</b>
<b>Year to 31 December 2002</b>								
Individual business								
Single	610	2,633	104	3,347	9,631	41,562	1,637	52,830
Recurring	612	146	49	807	9,662	2,312	779	12,753
	<b>1,222</b>	<b>2,779</b>	<b>153</b>	<b>4,154</b>	<b>19,293</b>	<b>43,874</b>	<b>2,416</b>	<b>65,583</b>
Group business								
Single	647	-	9	656	10,215	-	142	10,357
Recurring	241	-	9	250	3,805	-	142	3,947
	<b>888</b>	<b>-</b>	<b>18</b>	<b>906</b>	<b>14,020</b>	<b>-</b>	<b>284</b>	<b>14,304</b>
	<b>2,110</b>	<b>2,779</b>	<b>171</b>	<b>5,060</b>	<b>33,313</b>	<b>43,874</b>	<b>2,700</b>	<b>79,887</b>

Business transacted with SA residents in terms of their personal offshore allowances is conducted by the Group's offshore companies and is therefore disclosed under the Rest of World segment.

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

5(b) Life assurance <i>continued</i>	£m				Rm			
	South Africa	United States	UK & Rest of World	Total	South Africa	United States	UK & Rest of World	Total
<b>(ii) New business premiums</b>								
<b>6 months to 30 June 2003</b>								
<b>New business premiums on a statutory basis</b>								
Individual business								
Single	282	873	41	1,196	3,644	11,302	531	15,477
Recurring	69	41	4	114	888	531	52	1,471
	<b>351</b>	<b>914</b>	<b>45</b>	<b>1,310</b>	<b>4,532</b>	<b>11,833</b>	<b>583</b>	<b>16,948</b>
Group business								
Single	325	-	8	333	4,204	-	104	4,308
Recurring	9	-	2	11	120	-	26	146
	<b>334</b>	<b>-</b>	<b>10</b>	<b>344</b>	<b>4,324</b>	<b>-</b>	<b>130</b>	<b>4,454</b>
	<b>685</b>	<b>914</b>	<b>55</b>	<b>1,654</b>	<b>8,856</b>	<b>11,833</b>	<b>713</b>	<b>21,402</b>
<b>Annual premium equivalent</b>	<b>139</b>	<b>128</b>	<b>11</b>	<b>278</b>	<b>1,793</b>	<b>1,661</b>	<b>142</b>	<b>3,596</b>
<b>6 months to 30 June 2002</b>								
<b>New business premiums on a statutory basis</b>								
Individual business								
Single	316	1,534	76	1,926	5,018	24,360	1,207	30,585
Recurring	67	21	5	93	1,064	333	79	1,476
	<b>383</b>	<b>1,555</b>	<b>81</b>	<b>2,019</b>	<b>6,082</b>	<b>24,693</b>	<b>1,286</b>	<b>32,061</b>
Group business								
Single	232	-	6	238	3,684	-	95	3,779
Recurring	10	-	1	11	159	-	16	175
	<b>242</b>	<b>-</b>	<b>7</b>	<b>249</b>	<b>3,843</b>	<b>-</b>	<b>111</b>	<b>3,954</b>
	<b>625</b>	<b>1,555</b>	<b>88</b>	<b>2,268</b>	<b>9,925</b>	<b>24,693</b>	<b>1,397</b>	<b>36,015</b>
<b>Annual premium equivalent</b>	<b>132</b>	<b>174</b>	<b>14</b>	<b>320</b>	<b>2,093</b>	<b>2,769</b>	<b>225</b>	<b>5,087</b>
<b>Year to 31 December 2002</b>								
<b>New business premiums on a statutory basis</b>								
Individual business								
Single	610	2,633	104	3,347	9,631	41,562	1,637	52,830
Recurring	115	73	11	199	1,808	1,154	175	3,137
	<b>725</b>	<b>2,706</b>	<b>115</b>	<b>3,546</b>	<b>11,439</b>	<b>42,716</b>	<b>1,812</b>	<b>55,967</b>
Group business								
Single	647	-	9	656	10,215	-	142	10,357
Recurring	19	-	1	20	296	-	11	307
	<b>666</b>	<b>-</b>	<b>10</b>	<b>676</b>	<b>10,511</b>	<b>-</b>	<b>153</b>	<b>10,664</b>
	<b>1,391</b>	<b>2,706</b>	<b>125</b>	<b>4,222</b>	<b>21,950</b>	<b>42,716</b>	<b>1,965</b>	<b>66,631</b>
<b>Annual premium equivalent</b>	<b>260</b>	<b>336</b>	<b>23</b>	<b>619</b>	<b>4,089</b>	<b>5,310</b>	<b>364</b>	<b>9,763</b>

Annual premium equivalent is defined as one tenth of single premiums plus recurring premiums.

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

<b>5(b) Life assurance</b> <i>continued</i>	<b>£m</b>				<b>Rm</b>			
	South Africa	United States	UK & Rest of World	Total	South Africa	United States	UK & Rest of World	Total
<b>(iii) Life assurance adjusted operating profit</b>								
<b>6 months to 30 June 2003</b>								
Individual business	89	39	6	134	1,152	505	78	1,735
Group business	34	-	-	34	440	-	-	440
<b>Technical result</b>	<b>123</b>	<b>39</b>	<b>6</b>	<b>168</b>	<b>1,592</b>	<b>505</b>	<b>78</b>	<b>2,175</b>
Long term investment return	83	-	2	85	1,075	-	26	1,101
<b>Adjusted operating profit</b>	<b>206</b>	<b>39</b>	<b>8</b>	<b>253</b>	<b>2,667</b>	<b>505</b>	<b>104</b>	<b>3,276</b>
<b>6 months to 30 June 2002</b>								
Individual business	69	33	(5)	97	1,096	524	(79)	1,541
Group business	28	-	-	28	445	-	-	445
<b>Technical result</b>	<b>97</b>	<b>33</b>	<b>(5)</b>	<b>125</b>	<b>1,541</b>	<b>524</b>	<b>(79)</b>	<b>1,986</b>
Long term investment return	63	-	2	65	1,000	-	32	1,032
<b>Adjusted operating profit</b>	<b>160</b>	<b>33</b>	<b>(3)</b>	<b>190</b>	<b>2,541</b>	<b>524</b>	<b>(47)</b>	<b>3,018</b>
<b>Year to 31 December 2002</b>								
Individual business	149	83	(8)	224	2,352	1,310	(126)	3,536
Group business	59	-	1	60	931	-	16	947
<b>Technical result</b>	<b>208</b>	<b>83</b>	<b>(7)</b>	<b>284</b>	<b>3,283</b>	<b>1,310</b>	<b>(110)</b>	<b>4,483</b>
Long term investment return	135	-	4	139	2,131	-	63	2,194
<b>Adjusted operating profit</b>	<b>343</b>	<b>83</b>	<b>(3)</b>	<b>423</b>	<b>5,414</b>	<b>1,310</b>	<b>(47)</b>	<b>6,677</b>

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

	£m			Rm		
	Revenue	Expenses	Adjusted operating profit	Revenue	Expenses	Adjusted operating profit
<b>5(c) Asset management</b>						
<b>6 months to 30 June 2003</b>						
<b>South Africa</b>						
Fund management						
Old Mutual Asset Managers	14	(8)	6	181	(104)	77
Old Mutual Unit Trusts	9	(6)	3	117	(78)	39
Other	7	(6)	1	91	(78)	13
	<b>30</b>	<b>(20)</b>	<b>10</b>	<b>389</b>	<b>(260)</b>	<b>129</b>
Other financial services	24	(16)	8	311	(207)	104
	<b>54</b>	<b>(36)</b>	<b>18</b>	<b>700</b>	<b>(467)</b>	<b>233</b>
<b>United States</b>	<b>159</b>	<b>(122)</b>	<b>37</b>	<b>2,058</b>	<b>(1,579)</b>	<b>479</b>
<b>UK &amp; Rest of World</b>						
Fund management	20	(15)	5	259	(194)	65
Private client - Gerrard	51	(48)	3	660	(621)	39
Other financial services	7	(14)	(7)	91	(181)	(90)
	<b>78</b>	<b>(77)</b>	<b>1</b>	<b>1,010</b>	<b>(996)</b>	<b>14</b>
	<b>291</b>	<b>(235)</b>	<b>56</b>	<b>3,768</b>	<b>(3,042)</b>	<b>726</b>
<b>6 months to 30 June 2002</b>						
<b>South Africa</b>						
Fund management						
Old Mutual Asset Managers	13	(6)	7	206	(95)	111
Old Mutual Unit Trusts	8	(8)	-	127	(127)	-
Other	6	(4)	2	96	(64)	32
	<b>27</b>	<b>(18)</b>	<b>9</b>	<b>429</b>	<b>(286)</b>	<b>143</b>
Other financial services	10	(6)	4	159	(95)	64
	<b>37</b>	<b>(24)</b>	<b>13</b>	<b>588</b>	<b>(381)</b>	<b>207</b>
<b>United States</b>	<b>208</b>	<b>(148)</b>	<b>60</b>	<b>3,301</b>	<b>(2,350)</b>	<b>951</b>
<b>UK &amp; Rest of World</b>						
Fund management	20	(17)	3	318	(270)	48
Private client - Gerrard	63	(60)	3	1,001	(953)	48
Other financial services	53	(54)	(1)	842	(858)	(16)
	<b>136</b>	<b>(131)</b>	<b>5</b>	<b>2,161</b>	<b>(2,081)</b>	<b>80</b>
	<b>381</b>	<b>(303)</b>	<b>78</b>	<b>6,050</b>	<b>(4,812)</b>	<b>1,238</b>

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

	<b>£m</b>			<b>Rm</b>		
	Revenue	Expenses	Adjusted operating profit	Revenue	Expenses	Adjusted operating profit
<b>5(c) Asset management <i>continued</i></b>						
<b>Year to 31 December 2002</b>						
<b>South Africa</b>						
Fund management						
Old Mutual Asset Managers	25	(12)	13	394	(189)	205
Old Mutual Unit Trusts	16	(13)	3	252	(205)	47
Other	14	(11)	3	221	(174)	47
	<u>55</u>	<u>(36)</u>	<u>19</u>	<u>867</u>	<u>(568)</u>	<u>299</u>
Other financial services	25	(16)	9	395	(253)	142
	<u>80</u>	<u>(52)</u>	<u>28</u>	<u>1,262</u>	<u>(821)</u>	<u>441</u>
<b>United States</b>	373	(278)	95	5,889	(4,389)	1,500
<b>UK &amp; Rest of World</b>						
Fund management	40	(42)	(2)	631	(663)	(32)
Private client - Gerrard	119	(115)	4	1,879	(1,816)	63
Other financial services	98	(98)	-	1,547	(1,547)	-
	<u>257</u>	<u>(255)</u>	<u>2</u>	<u>4,057</u>	<u>(4,026)</u>	<u>31</u>
	<u>710</u>	<u>(585)</u>	<u>125</u>	<u>11,208</u>	<u>(9,236)</u>	<u>1,972</u>

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

5(d) Banking	£m			Rm		
	South Africa	UK & Rest of World	Total	South Africa	UK & Rest of World	Total
<b>(i) Banking adjusted operating profit</b>						
<b>6 months to 30 June 2003</b>						
Interest receivable	1,062	71	1,133	13,750	919	14,669
Interest payable	(818)	(46)	(864)	(10,590)	(596)	(11,186)
Net interest income	244	25	269	3,160	323	3,483
Dividend income	6	-	6	78	-	78
Fees and commissions receivable	196	5	201	2,537	65	2,602
Fees and commissions payable	(5)	(1)	(6)	(65)	(13)	(78)
Other operating income	88	10	98	1,139	124	1,263
<b>Total operating income</b>	<b>529</b>	<b>39</b>	<b>568</b>	<b>6,849</b>	<b>499</b>	<b>7,348</b>
Specific and general provisions charge	(69)	-	(69)	(893)	-	(893)
<b>Net income</b>	<b>460</b>	<b>39</b>	<b>499</b>	<b>5,956</b>	<b>499</b>	<b>6,455</b>
Operating expenses	(387)	(16)	(403)	(5,010)	(207)	(5,217)
	73	23	96	946	292	1,238
Share of associated undertakings' profit	1	4	5	13	57	70
<b>Adjusted operating profit</b>	<b>74</b>	<b>27</b>	<b>101</b>	<b>959</b>	<b>349</b>	<b>1,308</b>
<b>6 months to 30 June 2002</b>						
Interest receivable	532	65	597	8,441	1,045	9,486
Interest payable	(368)	(48)	(416)	(5,844)	(762)	(6,606)
Net interest income	164	17	181	2,597	283	2,880
Dividend income	4	-	4	64	-	64
Fees and commissions receivable	104	1	105	1,656	16	1,672
Fees and commissions payable	(5)	(2)	(7)	(79)	(32)	(111)
Other operating income	12	27	39	192	427	619
<b>Total operating income</b>	<b>279</b>	<b>43</b>	<b>322</b>	<b>4,430</b>	<b>694</b>	<b>5,124</b>
Specific and general provisions charge	(10)	-	(10)	(160)	(4)	(164)
<b>Net income</b>	<b>269</b>	<b>43</b>	<b>312</b>	<b>4,270</b>	<b>690</b>	<b>4,960</b>
Operating expenses	(173)	(17)	(190)	(2,741)	(276)	(3,017)
	96	26	122	1,529	414	1,943
Share of associated undertakings' profit	3	3	6	50	42	92
<b>Adjusted operating profit</b>	<b>99</b>	<b>29</b>	<b>128</b>	<b>1,579</b>	<b>456</b>	<b>2,035</b>

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

5(d) Banking <i>continued</i>	£m			Rm		
	South Africa	UK & Rest of World	Total	South Africa	UK & Rest of World	Total
<b>(i) Banking adjusted operating profit <i>continued</i></b>						
<b>Year to 31 December 2002</b>						
Interest receivable	1,372	142	1,514	21,661	2,242	23,903
Interest payable	(1,003)	(108)	(1,111)	(15,835)	(1,705)	(17,540)
Net interest income	369	34	403	5,826	537	6,363
Dividend income	11	-	11	174	-	174
Fees and commissions receivable	261	45	306	4,121	710	4,831
Fees and commissions payable	(9)	(2)	(11)	(142)	(32)	(174)
Other operating income	112	21	133	1,768	332	2,100
<b>Total operating income</b>	<b>744</b>	<b>98</b>	<b>842</b>	<b>11,747</b>	<b>1,547</b>	<b>13,294</b>
Specific and general provisions charge	(87)	(1)	(88)	(1,374)	(16)	(1,390)
<b>Net income</b>	<b>657</b>	<b>97</b>	<b>754</b>	<b>10,373</b>	<b>1,531</b>	<b>11,904</b>
Operating expenses	(497)	(46)	(543)	(7,847)	(726)	(8,573)
	160	51	211	2,526	805	3,331
Share of associated undertakings' profit	5	5	10	79	79	158
<b>Adjusted operating profit</b>	<b>165</b>	<b>56</b>	<b>221</b>	<b>2,605</b>	<b>884</b>	<b>3,489</b>

Operating expenses include translation losses of £51 million (R658 million) (June 2002: £27 million (R436 million); December 2002: £64 million (R1,011 million)).

There are no banking operations in the United States.

(ii) Nedcor restructuring and integration costs	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
Costs before tax and minority interests	10	-	14	134	-	227
Tax	-	-	(1)	-	-	(23)
<b>Costs after tax and before minority interests</b>	<b>10</b>	<b>-</b>	<b>13</b>	<b>134</b>	<b>-</b>	<b>204</b>
Minority interests	(5)	-	(6)	(65)	-	(100)
<b>Costs after tax and minority interests</b>	<b>5</b>	<b>-</b>	<b>7</b>	<b>69</b>	<b>-</b>	<b>104</b>

For the six months to 30 June 2003, Nedcor incurred merger restructuring and integration costs after tax of £10 million (R134 million) (December 2002: £5 million (R86 million)) following the acquisition of BoE during 2002. In the year to 31 December 2002, costs after tax of £8 million (R118 million) were also incurred for the closure and restructuring costs of Permanent Bank's deposit-taking activities and infrastructure.



# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

	<b>£m</b>			<b>Rm</b>		
	<b>6 months to 30 June 2003</b>	6 months to 30 June 2002	Year to 31 December 2002	<b>6 months to 30 June 2003</b>	6 months to 30 June 2002	Year to 31 December 2002
<b>5(d) Banking</b> <i>continued</i>						
<b>(iii) Change in credit provisioning methodology</b>						
Charge before tax and minority interests	<b>74</b>	-	-	<b>963</b>	-	-
Tax	<b>(22)</b>	-	-	<b>(289)</b>	-	-
<b>Charge after tax and before minority interests</b>	<b>52</b>	-	-	<b>674</b>	-	-
Minority interests	<b>(27)</b>	-	-	<b>(349)</b>	-	-
<b>Charge after tax and minority interests</b>	<b>25</b>	-	-	<b>325</b>	-	-

During the period, the Group's banking subsidiary, Nedcor Limited, implemented a revised methodology for the calculation of credit provisions for loans and advances in accordance with changes to local reporting requirements (AC133: "Financial Instruments – Recognition and Measurement"). The revised methodology requiring the discounting of expected losses is acceptable under UK GAAP reporting and has therefore been adopted in preparation of the Group's financial statements, resulting in a one-off increase in opening specific provisions due to the discounting effect.

This adjustment has been taken to the profit and loss account in the Group's financial statements but excluded from adjusted operating profit.

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

	£m			Rm		
	Earned premiums net of reinsurance	Claims incurred net of reinsurance	Adjusted operating profit	Earned premiums net of reinsurance	Claims incurred net of reinsurance	Adjusted operating profit
<b>5(e) General insurance business</b>						
<b>6 months to 30 June 2003</b>						
Commercial	85	58	5	1,101	750	63
Corporate	9	4	1	110	56	12
Personal lines	95	71	1	1,240	920	18
Risk financing	18	16	-	227	206	-
	<u>207</u>	<u>149</u>	<u>7</u>	<u>2,678</u>	<u>1,932</u>	<u>93</u>
Long term investment return			21			275
			<u>28</u>			<u>368</u>

<b>6 months to 30 June 2002</b>						
Commercial	60	40	1	957	634	23
Corporate	7	6	-	105	103	(1)
Personal lines	73	51	1	1,157	806	10
Risk financing	7	5	-	119	88	-
	<u>147</u>	<u>102</u>	<u>2</u>	<u>2,338</u>	<u>1,631</u>	<u>32</u>
Long term investment return			17			276
			<u>19</u>			<u>308</u>

<b>Year to 31 December 2002</b>						
Commercial	125	89	3	1,968	1,400	40
Corporate	15	11	(2)	234	180	(28)
Personal lines	145	111	(1)	2,284	1,747	(8)
Risk financing	20	18	-	320	280	2
	<u>305</u>	<u>229</u>	<u>-</u>	<u>4,806</u>	<u>3,607</u>	<u>2</u>
Long term investment return			35			554
			<u>35</u>			<u>556</u>

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
<b>5(f) Other shareholders' income / (expenses)</b>						
Long term investment return credited to operating result	-	1	-	-	16	-
Corporate expenses	(15)	(17)	(35)	(194)	(270)	(552)
Other income	2	7	13	26	111	205
Other shareholders' income / (expenses)	<u>(13)</u>	<u>(9)</u>	<u>(22)</u>	<u>(168)</u>	<u>(143)</u>	<u>(347)</u>

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

5(g) Funds under management	£m				Rm			
	South Africa	United States	UK & Rest of World	Total	South Africa	United States	UK & Rest of World	Total
<b>At 30 June 2003</b>								
<b>Investments including assets held to cover linked liabilities</b>	<b>16,278</b>	<b>7,823</b>	<b>2,297</b>	<b>26,398</b>	<b>201,346</b>	<b>96,764</b>	<b>28,412</b>	<b>326,522</b>
<b>SA asset management</b>								
Nedcor Unit Trusts	335	-	729	1,064	4,144	-	9,017	13,161
Unit trusts – other	871	-	1,572	2,443	10,774	-	19,444	30,218
Third party	3,919	-	-	3,919	48,475	-	-	48,475
Nedcor portfolio management	2,748	301	3,504	6,553	33,991	3,723	43,342	81,056
Other financial services	318	-	-	318	3,933	-	-	3,933
	<b>8,191</b>	<b>301</b>	<b>5,805</b>	<b>14,297</b>	<b>101,317</b>	<b>3,723</b>	<b>71,803</b>	<b>176,843</b>
<b>US asset management</b>	-	<b>68,929</b>	<b>5,781</b>	<b>74,710</b>	-	<b>852,597</b>	<b>71,506</b>	<b>924,103</b>
<b>UK &amp; Rest of World asset management</b>								
Unit trusts	-	-	23	23	-	-	284	284
Third party	-	-	294	294	-	-	3,637	3,637
Other financial services	-	-	287	287	-	-	3,550	3,550
	-	-	<b>604</b>	<b>604</b>	-	-	<b>7,471</b>	<b>7,471</b>
<b>UK Private client – Gerrard</b>	-	-	<b>11,992</b>	<b>11,992</b>	-	-	<b>148,331</b>	<b>148,331</b>
<b>Total funds under management</b>	<b>24,469</b>	<b>77,053</b>	<b>26,479</b>	<b>128,001</b>	<b>302,663</b>	<b>953,084</b>	<b>327,523</b>	<b>1,583,270</b>
<b>At 31 December 2002</b>								
<b>Investments including assets held to cover linked liabilities</b>	<b>13,968</b>	<b>6,793</b>	<b>3,058</b>	<b>23,819</b>	<b>192,955</b>	<b>93,839</b>	<b>42,243</b>	<b>329,037</b>
<b>SA asset management</b>								
Nedcor Unit Trusts	633	-	712	1,345	8,744	-	9,836	18,580
Unit trusts – other	773	-	1,376	2,149	10,678	-	19,008	29,686
Third party	3,533	-	-	3,533	48,805	-	-	48,805
Nedcor portfolio management	3,845	310	3,501	7,656	53,115	4,282	48,363	105,760
Other financial services	18	-	-	318	4,393	-	-	4,393
	<b>9,102</b>	<b>310</b>	<b>5,589</b>	<b>15,001</b>	<b>125,735</b>	<b>4,282</b>	<b>77,207</b>	<b>207,224</b>
<b>US asset management</b>	-	<b>66,445</b>	<b>5,875</b>	<b>72,320</b>	-	<b>917,878</b>	<b>81,158</b>	<b>999,036</b>
<b>UK &amp; Rest of World asset management</b>								
Unit trusts	-	-	11	11	-	-	152	152
Third party	-	-	105	105	-	-	1,450	1,450
Other financial services	-	-	310	310	-	-	4,282	4,282
	-	-	<b>426</b>	<b>426</b>	-	-	<b>5,884</b>	<b>5,884</b>
<b>UK Private client – Gerrard</b>	-	-	<b>12,030</b>	<b>12,030</b>	-	-	<b>166,184</b>	<b>166,184</b>
<b>Total funds under management</b>	<b>23,070</b>	<b>73,548</b>	<b>26,978</b>	<b>123,596</b>	<b>318,690</b>	<b>1,015,999</b>	<b>372,676</b>	<b>1,707,365</b>

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 5 SEGMENTAL ANALYSIS *CONTINUED*

5(g) Funds under management <i>continued</i>	£m				Rm			
	South Africa	United States	UK & Rest of World	Total	South Africa	United States	UK & Rest of World	Total
<b>At 30 June 2002</b>								
<b>Investments including assets held to cover linked liabilities</b>	<b>12,483</b>	<b>6,058</b>	<b>3,525</b>	<b>22,066</b>	<b>197,794</b>	<b>95,990</b>	<b>55,854</b>	<b>349,638</b>
<b>SA asset management</b>								
Nedcor Unit Trusts	124	-	575	699	1,965	-	9,111	11,076
Unit trusts – other	701	-	1,566	2,267	11,107	-	24,813	35,920
Third party	3,313	-	-	3,313	52,495	-	-	52,495
Nedcor portfolio management	840	254	549	1,643	13,310	4,025	8,699	26,034
Other financial services	309	-	-	309	4,896	-	-	4,896
	<u>5,287</u>	<u>254</u>	<u>2,690</u>	<u>8,231</u>	<u>83,773</u>	<u>4,025</u>	<u>42,623</u>	<u>130,421</u>
<b>US asset management</b>	-	80,411	7,073	87,484	-	1,274,121	112,072	1,386,193
<b>UK &amp; Rest of World asset management</b>								
Unit trusts	-	-	172	172	-	-	2,725	2,725
Third party	-	-	110	110	-	-	1,743	1,743
Other financial services	-	-	331	331	-	-	5,245	5,245
	<u>-</u>	<u>-</u>	<u>613</u>	<u>613</u>	<u>-</u>	<u>-</u>	<u>9,713</u>	<u>9,713</u>
<b>UK Private client – Gerrard</b>	-	-	14,583	14,583	-	-	231,069	231,069
<b>Total funds under management</b>	<u>17,770</u>	<u>86,723</u>	<u>28,484</u>	<u>132,977</u>	<u>281,567</u>	<u>1,374,136</u>	<u>451,331</u>	<u>2,107,034</u>

## Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

### 6 INSURANCE LONG TERM INVESTMENT RETURN

As permitted by the ABI SORP, balances on the long term business and general business technical accounts are stated after allocating an investment return earned by the insurance businesses, based on a long term investment return, to / from the non-technical account.

For the South African and Namibian long term businesses, the return is applied to an average value of investible shareholders' assets. For general insurance business, the return is an average value of investible assets supporting shareholders' funds and insurance liabilities. For the US long term business, the return earned by assets, mainly bonds, has been smoothed with reference to the actual yield earned by the portfolio. Short term fluctuations in investment return represent the difference between actual return and long term investment return.

The principal long term rates of investment return for equities and other investible assets are as follows:

	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
<b>South Africa and Namibia – weighted average return</b>	<b>13.4%</b>	14.0%	14.0%
Equities	14.0%	14.0%	14.0%
Cash and other investible assets	12.5%	*	*
Cash and other investible assets – foreign currencies	9.0%	*	*
<b>United States</b>	<b>6.04%</b>	6.79%	6.46%

The long term rates of return are based on achieved real rates of return adjusted for current inflation expectations and consensus economic investment forecasts, and are reviewed annually for appropriateness. The directors are of the opinion that these rates of return are appropriate and have been selected with a view to ensuring that returns credited to operating earnings are not inconsistent with the actual returns expected to be earned over the long term.

\* Changes to the composition of investments have resulted in an increase in the cash and other investible assets held as a proportion of total investible assets in South Africa and Namibia resulting in a weighted average return being applied for 2003.

Analysis of short term fluctuations in investment return	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
<b>Life assurance</b>						
Actual investment return attributable to shareholders	240	3	56	3,107	52	883
Long term investment return credited to operating result	85	65	139	1,101	1,032	2,194
	<b>155</b>	(62)	(83)	<b>2,006</b>	(980)	(1,311)
<b>General insurance</b>						
Actual investment return attributable to shareholders	1	4	(7)	13	64	(111)
Long term investment return credited to operating result	21	17	35	272	270	554
	<b>(20)</b>	(13)	(42)	<b>(259)</b>	(206)	(665)
<b>Other shareholders' income / (expenses)</b>						
Actual investment return attributable to shareholders	(10)	14	34	(129)	222	537
Long term investment return credited to operating result	-	1	-	-	16	-
	<b>(10)</b>	13	34	<b>(129)</b>	206	537
<b>Excess / (deficit) of actual return over longer term return</b>	<b>125</b>	(62)	(91)	<b>1,618</b>	(980)	(1,439)

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 7 TAX ON PROFIT ON ORDINARY ACTIVITIES

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
<b>United Kingdom tax</b>						
UK corporation tax	11	22	40	142	349	632
Double tax relief	(5)	(10)	(20)	(65)	(159)	(316)
	6	12	20	77	190	316
<b>Overseas tax</b>						
South African tax	76	35	86	984	556	1,401
United States tax	11	38	11	142	603	126
Rest of World tax	2	(2)	(1)	26	(32)	(16)
Secondary taxation on companies (STC)	5	3	3	65	48	47
	94	74	99	1,217	1,175	1,558
<b>Adjustment in respect of prior periods</b>	4	7	(1)	52	111	(16)
<b>Current tax for period</b>	104	93	118	1,346	1,476	1,858
<b>Deferred tax</b>	87	4	106	1,126	64	1,677
<b>Reported tax charge</b>	191	97	224	2,472	1,540	3,535

The tax charge is analysed as follows:

Adjusted operating profit	129	106	195	1,673	1,683	3,082
Write-down of investment in Dimension Data Holdings plc	-	(9)	(11)	-	(140)	(171)
Nedcor restructuring and integration costs	-	-	(1)	-	-	(23)
Change in credit provisioning methodology	(22)	-	-	(289)	-	-
Short term fluctuations	82	(18)	3	1,062	(289)	47
Non-operating items	2	18	38	26	286	600
<b>Reported tax charge</b>	191	97	224	2,472	1,540	3,535

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
<b>Reconciliation of tax charge</b>						
Tax at UK rate of 30.0 per cent. (2001: 30.0 per cent.) on profit on ordinary activities before tax	110	75	128	1,419	1,191	2,011
Untaxed and low taxed income (including tax exempt investment return)	(34)	(57)	(64)	(440)	(905)	(1,010)
Disallowable expenditure	86	69	128	1,113	1,096	2,021
STC	5	3	3	65	48	47
Movement in deferred tax	(87)	(4)	(106)	(1,126)	(64)	(1,677)
Other	24	7	29	315	110	466
<b>Current tax charge</b>	104	93	118	1,346	1,476	1,858

## Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

### 8 NON OPERATING ITEMS

The following gains and losses on the disposal of business operations have been disclosed as non-operating:

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
United States – asset management affiliates	(13)	18	35	(168)	317	558
United Kingdom – asset management subsidiaries	-	-	(61)	-	-	(963)
Rest of World – Old Mutual International (Isle of Man) Limited	-	20	20	-	286	317
<b>(Loss) / profit on disposal before tax</b>	<b>(13)</b>	<b>38</b>	<b>(6)</b>	<b>(168)</b>	<b>603</b>	<b>(88)</b>
Tax – United States asset management affiliates	(2)	(18)	(38)	(26)	(286)	(600)
<b>(Loss) / profit on disposal after tax</b>	<b>(15)</b>	<b>20</b>	<b>(44)</b>	<b>(194)</b>	<b>317</b>	<b>(688)</b>

#### US affiliates

During the period the Group completed the sales of Rice Hall James & Associates, Northern Capital Management and Tom Johnson Investment Management Inc.. The total consideration received was £9 million (R117 million). The loss realised on disposal was £13 million (R168 million) before tax chargeable of £2 million (R26 million) and after charging goodwill attributable to the business of £20 million (R259 million).

### 9 GOODWILL

	Notes	£m			Rm		
		6 months to 30 June 2003	Year to 31 December 2002	6 months to 30 June 2002	6 months to 30 June 2003	Year to 31 December 2002	6 months to 30 June 2002
At beginning of period		1,598	1,580	1,580	22,075	27,537	27,537
Additions arising on acquisitions in period		-	245	2	-	3,872	32
Adjustment in respect of prior year acquisitions		-	5	-	-	79	-
Disposals	8	(20)	(125)	(18)	(259)	(1,727)	(286)
Pilgrim Baxter and Associates revenue share adjustments		-	101	101	-	1,604	1,604
Amortisation for period		(44)	(107)	(50)	(570)	(1,689)	(794)
Foreign exchange and other movements		18	(101)	(54)	(2,048)	(7,601)	(3,359)
At end of period		1,552	1,598	1,561	19,198	22,075	24,734

#### Amortisation for the period

The goodwill amortisation charge for the period of £47m (R608 million) (June 2002: £55 million (R873 million); December 2002: £120 million (R1,895 million)) comprises £44 million (R570 million) (June 2002: £50 million (R794 million); December 2002: £107 million (R1,689 million)) disclosed in note 9 above, and £3 million (R38 million) (June 2002: £5 million (R79 million); December 2002: £13 million (R206 million)) disclosed under interests in associated undertakings.

# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 10 MINORITY INTERESTS

	£m			Rm		
	6 months to 30 June 2003	Year to 31 December 2002	6 months to 30 June 2002	6 months to 30 June 2003	Year to 31 December 2002	6 months to 30 June 2002
<b>10(a) Equity interests</b>						
At beginning of period	783	565	565	10,816	9,847	9,847
Minority interests' share of (loss) / profit	(15)	44	32	(194)	695	508
Minority interests' share of dividends paid	(36)	(43)	(25)	(466)	(679)	(397)
Net (disposal) / acquisition of interests	(5)	106	(39)	(65)	1,674	(619)
Foreign exchange and other movements	68	111	84	(257)	(721)	437
At end of period	795	783	617	9,834	10,816	9,776

	£m			Rm		
	6 months to 30 June 2003	Year to 31 December 2002	6 months to 30 June 2002	6 months to 30 June 2003	Year to 31 December 2002	6 months to 30 June 2002
<b>Reconciliation of minority interests share of (loss) / profit</b>						

The minority interest charge / (credit) is analysed as follows:

Adjusted operating profit	42	113	62	538	1,784	983
Amortisation of goodwill	(7)	(16)	(4)	(90)	(249)	(63)
Write-down of investment in Dimension Data Holdings plc	(5)	(28)	(21)	(58)	(442)	(340)
Nedcor restructuring and integration costs	(5)	(6)	-	(65)	(100)	-
Change in credit provisioning methodology	(28)	-	-	(363)	-	-
Short term fluctuations	(12)	(19)	(5)	(156)	(298)	(72)
<b>Reported (credit) / charge</b>	<b>(15)</b>	<b>44</b>	<b>32</b>	<b>(194)</b>	<b>695</b>	<b>508</b>

	£m			Rm		
	6 months to 30 June 2003	Year to 31 December 2002	6 months to 30 June 2002	6 months to 30 June 2003	Year to 31 December 2002	6 months to 30 June 2002
<b>10(b) Non-equity interests</b>						
R2,000 million non-cumulative preference shares	162	145	-	2,000	2,000	-
US\$750 million cumulative preferred securities	454	-	-	5,624	-	-
	616	145	-	7,624	2,000	-
Unamortised issue costs	(14)	(1)	-	(181)	(8)	-
Undistributed profits due to minority interests	4	-	-	49	-	-
At end of period	606	144	-	7,492	1,992	-

During 2002, Nedbank Limited, a banking subsidiary of the Group, issued 200 million R10 preference shares. These shares are non-redeemable and non-cumulative and pay a cash dividend equivalent to 75% of the prime overdraft interest rate of Nedbank. Preference shareholders are only entitled to vote during periods when a dividend or any part of it remains unpaid after the due date for payment and when resolutions are proposed that directly affect any rights attaching to the shares or the rights of the holders. Preference shareholders will be entitled to receive their dividends in priority to any payment of dividends made in respect of any other class of shares.

On 19 May 2003, Old Mutual Capital Funding L.P., a subsidiary of the Group, issued US\$750 million Guaranteed Cumulative Perpetual Preference Securities. Subject to certain limitations, holders of these securities are entitled to receive preferential cash distributions at a fixed rate of 8.0% per annum payable in arrear on a quarterly basis. The Group may defer payment of distributions in its sole discretion, but such an act may restrict Old Mutual plc from paying dividends on its ordinary shares for a period of 12 months. Arrears of distributions are payable cumulatively only on redemption of the securities or at the Group's option. The securities are perpetual, but may be redeemed at the discretion of the Group from 22 December 2008. The costs of issue are being amortised over the period to 22 December 2008.



# Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

## 11 AMOUNTS OWED TO CREDIT INSTITUTIONS

	£m			Rm		
	At 30 June 2003	At 31 December 2002	At 30 June 2002	At 30 June 2003	At 31 December 2002	At 30 June 2002
<b>Bank overdrafts repayable on demand</b>	-	2	-	-	28	-
<b>Bank and other loans</b>						
<b>Repayable within one year:</b>						
Syndicated revolving credit facility	-	-	164	-	-	2,599
Floating rate notes	33	45	62	408	622	982
Commercial paper	155	330	193	1,917	4,559	3,058
Term loan	-	30	30	-	414	475
Other	-	-	3	-	-	48
	<b>188</b>	<b>405</b>	<b>452</b>	<b>2,325</b>	<b>5,595</b>	<b>7,162</b>
<b>Repayable between one and two years:</b>						
Floating rate notes	12	12	-	148	166	-
<b>Repayable between two and five years:</b>						
Syndicated revolving credit facility	-	78	162	-	1,077	2,567
Euro note	212	217	228	2,622	2,998	3,613
Floating rate notes	6	7	-	74	97	-
Term loan	-	-	6	-	-	95
Other	46	41	9	569	566	143
	<b>264</b>	<b>343</b>	<b>405</b>	<b>3,265</b>	<b>4,738</b>	<b>6,418</b>
<b>Repayable after five years:</b>						
Term loan	27	-	-	334	-	-
Other	6	5	-	75	69	-
	<b>33</b>	<b>5</b>	<b>-</b>	<b>409</b>	<b>69</b>	<b>-</b>
	<b>497</b>	<b>767</b>	<b>857</b>	<b>6,147</b>	<b>10,596</b>	<b>13,580</b>

The Floating Rate Notes consist of a £33 million note repayable on 31 December 2010 with the holders having the option to elect for early redemption every six months, US\$20 million note repayable by 17 September 2004 and a US\$10.5 million note repayable on 18 January 2005.

Commercial paper is issued under a £600 million Euro Commercial Paper ("ECP") Programme for periods of up to 12 months. Commercial papers are issued in various currencies, the proceeds of which are generally swapped into US dollars at the date of issuance.

During 2002 the company entered into \$600 million and \$60 million multi-currency Revolving Credit Facilities as back stop for the £600 million multi-currency ECP Programme. Both facilities are 364 day facilities, although the company has term out options of 18 and 12 months respectively. At 30 June 2003 neither facility was drawn.

A term loan of £30 million, originally due for repayment on 30 April 2003, was extended and redrawn as a \$45 million term loan repayable on 30 June 2006.

Other amounts owed to credit institutions consist principally of preference shares issued by a subsidiary of the Group.

Amounts owed to credit institutions bear interest at variable rates except for the Euro note facility. Old Mutual plc €400 million Euro Notes due 2007 were issued on 10 April 2002. The capital and interest on the notes were immediately swapped into US dollars at a fixed rate of 6.6% per annum.

## Notes to the Financial Statements *continued*

for the six months ended 30 June 2003

### **12 CONVERTIBLE LOAN STOCK**

#### **12(a) Insurance and other**

At 30 June 2003, the Group had in issue US\$636 million 3.625 per cent. Convertible Bonds repayable on 2 May 2005, which are guaranteed by and convertible into the ordinary shares of Old Mutual plc at a conversion price of 190p per share and an exchange rate of one US dollar to 69.52p Sterling. On 2 May 2003, holders of \$14 million of the bonds exercised their option to elect for early redemption at par value.

#### **12(b) Banking**

The banking unsecured loan stock was acquired with BoE. It is denominated in South African Rand, has an interest rate of 18.1% and is repayable at the discretion of the borrower.

# Achieved Profits Basis Supplementary Information

for the six months ended 30 June 2003

## 1 CONSOLIDATED PROFIT AND LOSS ACCOUNT ON AN ACHIEVED PROFITS BASIS FOR THE SIX MONTHS ENDED 30 JUNE 2003

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
<b>South Africa</b>						
Life assurance	230	206	418	2,977	3,283	6,605
Asset management	18	13	28	233	207	441
Banking	74	99	165	959	1,579	2,605
General insurance	28	19	35	368	308	556
	<b>350</b>	<b>337</b>	<b>646</b>	<b>4,537</b>	<b>5,377</b>	<b>10,207</b>
<b>United States</b>						
Life assurance	57	77	138	742	1,243	2,182
Asset management	37	60	95	479	951	1,500
	<b>94</b>	<b>137</b>	<b>233</b>	<b>1,221</b>	<b>2,194</b>	<b>3,682</b>
<b>UK &amp; Rest of World</b>						
Life assurance	-	3	5	4	32	73
Asset management	1	5	2	14	80	31
Banking	27	29	56	349	456	884
	<b>28</b>	<b>37</b>	<b>63</b>	<b>367</b>	<b>568</b>	<b>988</b>
	<b>472</b>	<b>511</b>	<b>942</b>	<b>6,125</b>	<b>8,139</b>	<b>14,877</b>
Other shareholders' income / (expenses)	(13)	(9)	(22)	(168)	(143)	(347)
Debt service costs	(30)	(25)	(58)	(388)	(397)	(916)
<b>Adjusted operating profit*</b>	<b>429</b>	<b>477</b>	<b>862</b>	<b>5,569</b>	<b>7,599</b>	<b>13,614</b>
Goodwill amortisation	(47)	(55)	(120)	(608)	(873)	(1,895)
Write-down of investment in Dimension Data Holdings plc	(11)	(52)	(68)	(136)	(830)	(1,080)
Nedcor restructuring and integration costs	(10)	-	(14)	(134)	-	(227)
Change in credit provisioning methodology	(74)	-	-	(963)	-	-
Short term fluctuations in investment return (including economic assumption changes)						
Life assurance	(104)	(150)	(338)	(1,345)	(2,379)	(5,340)
Other	(30)	-	(9)	(388)	-	(128)
Effect of BoE Life	5	-	-	59	-	-
Effect of changes in and cost of solvency capital	(44)	-	-	(565)	-	-
<b>Operating profit on ordinary activities before tax</b>	<b>114</b>	<b>220</b>	<b>313</b>	<b>1,489</b>	<b>3,517</b>	<b>4,944</b>
Non-operating items	(13)	18	(26)	(168)	286	(409)
<b>Profit on ordinary activities before tax</b>	<b>101</b>	<b>238</b>	<b>287</b>	<b>1,321</b>	<b>3,803</b>	<b>4,535</b>
Tax on profit on ordinary activities	(127)	(114)	(190)	(1,650)	(1,816)	(2,998)
<b>(Loss) / profit on ordinary activities after tax</b>	<b>(26)</b>	<b>124</b>	<b>97</b>	<b>(329)</b>	<b>1,987</b>	<b>1,537</b>
Minority interests – equity	14	(32)	(44)	183	(508)	(695)
Minority interests – non-equity	(14)	-	-	(181)	-	-
<b>(Loss) / profit for the financial period</b>	<b>(26)</b>	<b>92</b>	<b>53</b>	<b>(327)</b>	<b>1,479</b>	<b>842</b>
Dividends paid and proposed	(64)	(63)	(176)	(792)	(998)	(2,556)
<b>Retained (loss) / profit for the financial period</b>	<b>(90)</b>	<b>29</b>	<b>(123)</b>	<b>(1,119)</b>	<b>481</b>	<b>(1,714)</b>

\* Adjusted operating profit represents operating profit before tax and minority interests based on a long term investment return before goodwill amortisation, write-down of investment in Dimension Data Holdings plc, Nedcor restructuring and integration costs, change in credit provisioning methodology, effect of BoE Life and effect of changes in and cost of solvency capital. Adjusted operating earnings per share are similarly based, but are stated after tax and minority interests.

# Achieved Profits Basis Supplementary Information

for the six months ended 30 June 2003

## 1 CONSOLIDATED PROFIT AND LOSS ACCOUNT ON AN ACHIEVED PROFITS BASIS FOR THE SIX MONTHS ENDED 30 JUNE 2003 *CONTINUED*

	P			C		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
<b>Earnings per share – achieved profits basis</b>						
Adjusted operating earnings per share*	6.0	7.7	14.1	77.9	122.3	222.8
Basic (loss) / earnings per share	(0.7)	2.5	1.4	(8.8)	40.5	22.9
<b>Weighted average number of shares – millions</b>	3,717	3,652	3,670	3,717	3,652	3,670

## 2 CONSOLIDATED STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES ON AN ACHIEVED PROFITS BASIS FOR THE SIX MONTHS ENDED 30 JUNE 2003

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
(Loss) / profit for the financial period	(26)	92	53	(327)	1,479	842
Foreign exchange movements	262	167	442	(1,717)	(2,224)	(5,034)
<b>Total recognised gains and losses relating for the period</b>	<b>236</b>	<b>259</b>	<b>495</b>	<b>(2,044)</b>	<b>(745)</b>	<b>(4,192)</b>

## 3 RECONCILIATION OF MOVEMENTS IN THE CONSOLIDATED ACHIEVED PROFITS EQUITY SHAREHOLDERS' FUNDS FOR THE SIX MONTHS ENDED 30 JUNE 2003

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
Total recognised gains / (losses) relating to the period	236	259	495	(2,044)	(745)	(4,192)
Dividends paid and proposed	(64)	(63)	(176)	(792)	(998)	(2,556)
Issue of new capital	172	196	319	(2,836)	(1,743)	(6,748)
Shares issued under option schemes	37	39	39	479	619	619
Net increase / (decrease) in achieved profits equity shareholders' funds	-	-	1	-	-	16
Net increase / (decrease) in achieved profits equity shareholders' funds	209	235	359	(2,357)	(1,124)	(6,113)
Achieved profits equity shareholders' funds at the beginning of the period	3,426	3,067	3,067	47,329	53,442	53,442
<b>Achieved profits equity shareholders' funds at the end of the period</b>	<b>3,635</b>	<b>3,302</b>	<b>3,426</b>	<b>44,972</b>	<b>52,318</b>	<b>47,329</b>

## Achieved Profits Basis Supplementary Information *continued*

for the six months ended 30 June 2003

### 4 CONSOLIDATED BALANCE SHEET ON AN ACHIEVED PROFITS BASIS AS AT 30 JUNE 2003

	£m			Rm		
	At 30 June 2003	At 31 December 2002	At 30 June 2002	At 30 June 2003	At 31 December 2002	At 30 June 2002
<b>Assets:</b>						
Goodwill	1,552	1,598	1,561	19,198	22,075	24,734
Insurance and other assets	30,145	26,593	33,475	372,868	367,358	530,415
Banking assets	22,298	21,377	12,625	275,808	295,291	200,045
Total long term in-force business asset	528	640	618	6,539	8,843	9,790
<b>Total assets</b>	<b>54,523</b>	<b>50,208</b>	<b>48,279</b>	<b>674,413</b>	<b>693,567</b>	<b>764,984</b>
<b>Liabilities:</b>						
Achieved profits equity shareholders' funds	3,635	3,426	3,302	44,972	47,329	52,318
Minority interests	1,402	927	617	17,337	12,808	9,776
Subordinated liabilities	17	18	21	210	249	333
Insurance and other liabilities	28,301	25,602	32,691	350,063	353,666	517,993
Banking liabilities	21,168	20,235	11,648	261,831	279,515	184,564
<b>Total liabilities</b>	<b>54,523</b>	<b>50,208</b>	<b>48,279</b>	<b>674,413</b>	<b>693,567</b>	<b>764,984</b>
<b>Reconciliation of total long term in-force business asset:</b>						
Value of in-force business	1,234	1,089	920	15,270	15,045	14,564
Adjustment for discounting CGT	(6)	-	5	(77)	(6)	87
OMI life subsidiaries statutory solvency adjustment	(19)	(18)	(18)	(234)	(242)	(287)
US life statutory solvency adjustment	(681)	(431)	(289)	(8,420)	(5,954)	(4,574)
<b>Total long term in-force business asset</b>	<b>528</b>	<b>640</b>	<b>618</b>	<b>6,539</b>	<b>8,843</b>	<b>9,790</b>

### 5 BASIS OF PREPARATION

The results for the six months to 30 June 2003 and the position at that date have been prepared on the same basis as that used in the Group 2002 Annual Report. These supplementary financial statements have been prepared in accordance with the methodology for supplementary reporting for long term insurance business (the achieved profits method) issued in December 2001 by the Association of British Insurers.

## Achieved Profits Basis Supplementary Information *continued*

for the six months ended 30 June 2003

### 6 COMPONENTS OF ACHIEVED PROFITS EQUITY SHAREHOLDERS' FUNDS

	£m			Rm		
	At 30 June 2003	At 31 December 2002	At 30 June 2002	At 30 June 2003	At 31 December 2002	At 30 June 2002
<b>Shareholders' adjusted net worth</b>	<b>2,402</b>	<b>2,337</b>	<b>2,382</b>	<b>29,713</b>	<b>32,284</b>	<b>37,754</b>
Equity shareholders' funds	<b>3,108</b>	<b>2,786</b>	<b>2,684</b>	<b>38,444</b>	<b>38,486</b>	<b>42,528</b>
Adjustment to include OMI life subsidiaries on a statutory solvency basis	<b>(19)</b>	<b>(18)</b>	<b>(18)</b>	<b>(234)</b>	<b>(242)</b>	<b>(287)</b>
Adjustment to include US on a statutory solvency basis	<b>(681)</b>	<b>(431)</b>	<b>(289)</b>	<b>(8,420)</b>	<b>(5,954)</b>	<b>(4,574)</b>
Adjustment for discounting CGT	<b>(6)</b>	<b>-</b>	<b>5</b>	<b>(77)</b>	<b>(6)</b>	<b>87</b>
<b>Value of in-force business</b>	<b>1,234</b>	<b>1,089</b>	<b>920</b>	<b>15,270</b>	<b>15,045</b>	<b>14,564</b>
Value of in-force business before cost of solvency capital	<b>1,377</b>	<b>1,195</b>	<b>1,014</b>	<b>17,041</b>	<b>16,506</b>	<b>16,048</b>
Cost of solvency capital	<b>(143)</b>	<b>(106)</b>	<b>(94)</b>	<b>(1,771)</b>	<b>(1,461)</b>	<b>(1,484)</b>
<b>Minority interest in value of in-force</b>	<b>(1)</b>	<b>-</b>	<b>-</b>	<b>(11)</b>	<b>-</b>	<b>-</b>
<b>Achieved profits equity shareholders' funds</b>	<b>3,635</b>	<b>3,426</b>	<b>3,302</b>	<b>44,972</b>	<b>47,329</b>	<b>52,318</b>
<b>Pro-forma adjustment to bring listed subsidiaries to market value</b>						
Achieved profits equity shareholders' funds	<b>3,635</b>	<b>3,426</b>	<b>3,302</b>	<b>44,972</b>	<b>47,329</b>	<b>52,318</b>
Adjustment to bring listed subsidiaries to market value	<b>424</b>	<b>502</b>	<b>473</b>	<b>5,240</b>	<b>6,938</b>	<b>7,496</b>
Adjusted embedded value	<b>4,059</b>	<b>3,928</b>	<b>3,775</b>	<b>50,212</b>	<b>54,267</b>	<b>59,814</b>

The shareholders' adjusted net worth includes goodwill relating to OMUSL of £70 million (R866 million) (December 2002: £74 million (R1,022 million); June 2003: £61 million (R967 million)).

The table below sets out a geographical analysis of the value of in-force business.

	£m			Rm		
	At 30 June 2003	At 31 December 2002	At 30 June 2002	At 30 June 2003	At 31 December 2002	At 30 June 2002
<b>South Africa</b>	<b>776</b>	<b>682</b>	<b>574</b>	<b>9,594</b>	<b>9,419</b>	<b>9,089</b>
Individual business	<b>476</b>	<b>417</b>	<b>349</b>	<b>5,881</b>	<b>5,751</b>	<b>5,521</b>
Group business	<b>300</b>	<b>265</b>	<b>225</b>	<b>3,713</b>	<b>3,668</b>	<b>3,568</b>
<b>United States</b>	<b>394</b>	<b>341</b>	<b>283</b>	<b>4,879</b>	<b>4,712</b>	<b>4,484</b>
<b>UK &amp; Rest of World</b>	<b>64</b>	<b>66</b>	<b>63</b>	<b>797</b>	<b>914</b>	<b>991</b>
<b>Value of in-force business</b>	<b>1,234</b>	<b>1,089</b>	<b>920</b>	<b>15,270</b>	<b>15,045</b>	<b>14,564</b>

## Achieved Profits Basis Supplementary Information *continued*

for the six months ended 30 June 2003

### 6 COMPONENTS OF ACHIEVED PROFITS EQUITY SHAREHOLDERS' FUNDS *CONTINUED*

The encumbered and unencumbered capital for South Africa and United States is shown in the table below.

	£m			Rm		
	At 30 June 2003	At 31 December 2002	At 30 June 2002	At 30 June 2003	At 31 December 2002	At 30 June 2002
<b>South Africa</b>	<b>1,294</b>	1,139	1,037	<b>16,006</b>	15,739	16,433
Encumbered capital	<b>1,077</b>	1,008	831	<b>13,325</b>	13,925	13,170
Unencumbered capital	<b>217</b>	131	206	<b>2,681</b>	1,814	3,263
<b>United States</b>	<b>361</b>	355	244	<b>4,461</b>	4,904	3,863
Encumbered capital	<b>163</b>	155	123	<b>2,021</b>	2,144	1,949
Unencumbered capital	<b>198</b>	200	121	<b>2,440</b>	2,760	1,914

For South Africa the average unencumbered capital applicable was £159 million (R2,061 million) (December 2002: £160 million (R2,524 million); June 2002: £100 million (R1,589 million)). The average figures were used to determine the expected return on unencumbered capital.

# Achieved Profits Basis Supplementary Information *continued*

for the six months ended 30 June 2003

## 7 SEGMENTAL ANALYSIS OF RESULTS

	£m				Rm			
	South Africa	United States	UK & Rest of World	Total	South Africa	United States	UK & Rest of World	Total
<b>6 months to 30 June 2003</b>								
New business contribution	35	28	1	64	459	357	16	832
Profits from existing business								
Expected return on in-force business	86	19	3	108	1,115	246	40	1,401
Expected return on encumbered capital	70	5	2	77	909	70	26	1,005
Experience variances	35	(2)	(3)	30	451	(21)	(40)	390
Operating assumption changes	(7)	-	(3)	(10)	(95)	-	(38)	(133)
Expected return on unencumbered capital	11	7	-	18	138	90	-	228
<b>Life assurance adjusted operating profit before tax</b>	<b>230</b>	<b>57</b>	<b>-</b>	<b>287</b>	<b>2,977</b>	<b>742</b>	<b>4</b>	<b>3,723</b>
Investment return variances								
On value of in-force	(18)	(4)	2	(20)	(232)	(52)	31	(253)
On capital	(147)	(13)	1	(159)	(1,902)	(171)	16	(2,057)
Effect of economic assumption changes	56	17	2	75	720	217	28	965
Effect of BoE Life	5	-	-	5	59	-	-	59
Effect of changes in and cost of solvency capital	(44)	-	-	(44)	(565)	-	-	(565)
<b>Life assurance achieved profits before tax</b>	<b>82</b>	<b>57</b>	<b>5</b>	<b>144</b>	<b>1,057</b>	<b>736</b>	<b>79</b>	<b>1,872</b>
Attributed tax	(67)	(17)	(3)	(87)	(867)	(221)	(39)	(1,127)
<b>Life assurance achieved profits after tax</b>	<b>15</b>	<b>40</b>	<b>2</b>	<b>57</b>	<b>190</b>	<b>515</b>	<b>40</b>	<b>745</b>

	£m				Rm			
	South Africa	United States	UK & Rest of World	Total	South Africa	United States	UK & Rest of World	Total
<b>6 months to 30 June 2002</b>								
New business contribution	40	44	2	86	648	711	26	1,385
Profits from existing business								
Expected return on in-force business	74	21	4	99	1,175	349	56	1,580
Expected return on encumbered capital	56	4	2	62	889	61	32	982
Experience variances	29	(3)	(4)	22	460	(50)	(63)	347
Operating assumption changes	-	7	(1)	6	-	106	(19)	87
Expected return on unencumbered capital	7	4	-	11	111	66	-	177
<b>Life assurance adjusted operating profit before tax</b>	<b>206</b>	<b>77</b>	<b>3</b>	<b>286</b>	<b>3,283</b>	<b>1,243</b>	<b>32</b>	<b>4,558</b>
Investment return variances								
On value of in-force	(39)	(27)	-	(66)	(601)	(431)	(6)	(1,038)
On capital	(73)	(4)	7	(70)	(1,159)	(63)	111	(1,111)
Effect of economic assumption changes	(13)	-	(1)	(14)	(217)	-	(13)	(230)
<b>Life assurance achieved profits before tax</b>	<b>81</b>	<b>46</b>	<b>9</b>	<b>136</b>	<b>1,306</b>	<b>749</b>	<b>124</b>	<b>2,179</b>
Attributed tax	(43)	(13)	-	(56)	(679)	(217)	-	(896)
<b>Life assurance achieved profits after tax</b>	<b>38</b>	<b>33</b>	<b>9</b>	<b>80</b>	<b>627</b>	<b>532</b>	<b>124</b>	<b>1,283</b>



# Achieved Profits Basis Supplementary Information *continued*

for the six months ended 30 June 2003

## 7 SEGMENTAL ANALYSIS OF RESULTS *CONTINUED*

	£m				Rm			
	South Africa	United States	UK & Rest of World	Total	South Africa	United States	UK & Rest of World	Total
<b>Year to 31 December 2002</b>								
New business contribution	114	80	3	197	1,806	1,261	42	3,109
Profits from existing business								
Expected return on in-force business	150	35	6	191	2,367	561	100	3,028
Expected return on encumbered capital	113	6	4	123	1,778	98	63	1,939
Experience variances	36	-	(10)	26	569	(3)	(160)	406
Operating assumption changes	(17)	(9)	2	(24)	(268)	(141)	28	(381)
Risk margin changes	-	18	-	18	-	284	-	284
Expected return on unencumbered capital	22	8	-	30	353	122	-	475
<b>Life assurance adjusted operating profit before tax</b>	<b>418</b>	<b>138</b>	<b>5</b>	<b>561</b>	<b>6,605</b>	<b>2,182</b>	<b>73</b>	<b>8,860</b>
Investment return variances								
On value of in-force	(87)	(25)	(2)	(114)	(1,381)	(396)	(23)	(1,800)
On capital	(250)	(4)	(14)	(268)	(3,950)	(60)	(221)	(4,231)
Effect of economic assumption changes	24	19	1	44	371	303	17	691
<b>Life assurance achieved profits before tax</b>	<b>105</b>	<b>128</b>	<b>(10)</b>	<b>223</b>	<b>1,645</b>	<b>2,029</b>	<b>(154)</b>	<b>3,520</b>
Attributed tax	(68)	(32)	-	(100)	(1,067)	(508)	-	(1,575)
<b>Life assurance achieved profits after tax</b>	<b>37</b>	<b>96</b>	<b>(10)</b>	<b>123</b>	<b>578</b>	<b>1,521</b>	<b>(154)</b>	<b>1,945</b>

Expected return on the unencumbered capital for South Africa and the United States is 13.4% p.a. (2002: 14% p.a.) and 7% p.a. (2002: 7% p.a.) respectively for 2003.

The BoE Life adjustment reflects the recognition of the initial value of in-force business since its acquisition.

The effect of changes in and cost of solvency capital for South Africa reflects changes in the amount of solvency capital required and in the mix of assets backing the solvency capital.

The difference between the total tax charge shown in the above segmental analysis, and the total tax charge shown in the profit and loss account in section 1, represents the tax charge on the non-life assurance businesses.

	£m			Rm		
	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002	6 months to 30 June 2003	6 months to 30 June 2002	Year to 31 December 2002
Tax on life assurance achieved profit						
South Africa – value of in-force	56	35	80	723	583	1,264
– capital	11	8	(12)	144	96	(197)
United States	17	13	32	221	217	508
UK & Rest of World	3	-	-	39	-	-
	<b>87</b>	<b>56</b>	<b>100</b>	<b>1,127</b>	<b>896</b>	<b>1,575</b>
Tax on other business	40	58	90	523	920	1,423
Tax on profit of ordinary activities	127	114	190	1,650	1,816	2,998

## Achieved Profits Basis Supplementary Information *continued*

for the six months ended 30 June 2003

### 8 VALUE OF NEW BUSINESS

The tables below set out a geographical analysis of the value of new business (VNB) for the six months to 30 June 2003, six months to 30 June 2002 and the year to 31 December 2002. Annual Premium Equivalent (APE) is calculated as recurring premiums plus 10% of single premiums. New business profitability, as measured by the ratio of the VNB to the APE, is also shown under "margin" below.

The value of new business is shown on both the grossed up to the pre-tax level as well as the after tax level. The assumptions and tax rates used to calculate the value of new business are set out in section 9.

	Individual business	Group business	South Africa	United States	UK & Rest of World	Total
<b>6 months to 30 June 2003</b>						
<b>£m</b>						
Recurring premiums	68	9	77	40	6	123
Single premiums	238	203	441	892	44	1,377
Annual Premium Equivalent	92	29	121	129	11	261
Value of new business before tax	22	13	35	20	1	56
Value of new business after tax	14	8	22	14	1	37
Margin before tax	24%	46%	29%	15%	12%	22%
Margin after tax	15%	28%	18%	11%	12%	14%
<b>Rm</b>						
Recurring premiums	888	117	1,005	513	81	1,599
Single premiums	3,084	2,626	5,710	11,547	569	17,826
Annual Premium Equivalent	1,196	380	1,576	1,668	138	3,382
Value of new business before tax	285	174	459	253	16	728
Value of new business after tax	177	108	285	177	16	478
<b>6 months to 30 June 2002</b>						
<b>£m</b>						
Recurring premiums	52	10	62	21	5	88
Single premiums	285	119	404	1,535	60	1,999
Annual Premium Equivalent	80	22	102	175	11	288
Value of new business before tax	26	14	40	44	2	86
Value of new business after tax	16	9	25	31	2	58
Margin before tax	33%	65%	40%	26%	14%	30%
Margin after tax	21%	40%	25%	18%	14%	20%
<b>Rm</b>						
Recurring premiums	817	165	982	326	89	1,397
Single premiums	4,529	1,891	6,420	24,368	949	31,737
Annual Premium Equivalent	1,270	354	1,624	2,763	184	4,571
Value of new business before tax	419	229	648	711	26	1,385
Value of new business after tax	261	142	403	498	26	927

# Achieved Profits Basis Supplementary Information *continued*

for the six months ended 30 June 2003

## 8 VALUE OF NEW BUSINESS *CONTINUED*

	Individual business	Group business	South Africa	United States	UK & Rest of World	Total
<b>Year to 31 December 2002</b>						
<b>£m</b>						
Recurring premiums	115	19	134	37	12	183
Single premiums	546	468	1,014	2,629	104	3,747
Annual Premium Equivalent	170	65	235	300	22	557
Value of new business before tax	53	61	114	80	3	197
Value of new business after tax	33	38	71	56	3	130
Margin before tax	31%	93%	49%	27%	12%	36%
Margin after tax	20%	58%	30%	19%	12%	23%
<b>Rm</b>						
Recurring premiums	1,808	296	2,104	586	186	2,876
Single premiums	8,624	7,385	16,009	41,500	1,641	59,150
Annual Premium Equivalent	2,670	1,035	3,705	4,736	350	8,791
Value of new business before tax	841	965	1,806	1,261	42	3,109
Value of new business after tax	524	600	1,124	883	42	2,049

The new business shown above for 30 June 2003 for the United States excludes the value of OMNIA Life (Bermuda) business that was acquired during 2003, and which is included within the value of new business shown in section 7. If the value of this business (£8 million; R104 million), together with the equivalent APE, had been included above, the before and after tax margins for the United States would have been 20% and 14% respectively.

The value of new individual unit trust and some group market-linked business written by the life companies is excluded, as the profits on this business arise in the asset management subsidiaries. It also excludes premium increases arising from indexation arrangements in respect of existing business, as these are already included in the value of in-force business. The premiums shown for the United States excludes reinsurance ceded externally.

A reconciliation of the new business premiums shown in the notes to the financial statements to those shown above, for the six months to 30 June 2003, is set out below.

	£m		Rm	
	Recurring premiums	Single premiums	Recurring premiums	Single premiums
<b>6 months to 30 June 2003</b>				
New business premiums in the notes to the financial statements	125	1,529	1,617	19,785
Less:				
United States reinsurance ceded externally	(2)	-	(18)	-
Group market-linked business not valued	-	(109)	-	(1,399)
Unit trust business not valued	-	(43)	-	(560)
<b>New business premiums as per achieved profits supplementary statements</b>	<b>123</b>	<b>1,377</b>	<b>1,599</b>	<b>17,826</b>

## Achieved Profits Basis Supplementary Information *continued*

for the six months ended 30 June 2003

### 9 ASSUMPTIONS

The principal assumptions used in the calculation of the value of in-force business and the value of new business are set out below.

✂✂ The pre-tax investment and economic assumptions used for South African and United States businesses were as follows:

	30 June 2003	31 December 2002	30 June 2002
<b>South Africa</b>			
Fixed interest return	9.4%	11.0%	12.5%
Equity return	11.4%	13.0%	14.5%
Property return	10.4%	12.0%	13.5%
Inflation	6.4%	7.0%	8.5%
Risk discount rate	11.9%	13.5%	15.0%
<b>United States</b>			
Treasury yield	3.6%	4.0%	5.0%
Inflation	3.0%	3.0%	3.0%
New money yield assumed	5.8%	6.0%	6.7%
Net portfolio earned rate	6.6%	7.2%	7.1%
Risk discount rate	7.6%	8.0%	9.5%

✂✂ For the other operations, appropriate investment and economic assumptions were chosen on bases consistent with those adopted in South Africa. Where applicable, rates of future bonuses have been set at levels consistent with the investment return assumptions. Projected company taxation is based on the current tax basis that applies in each country.

✂✂ For the South African business full allowance has been made for STC that may be payable in South Africa. Full account has been taken of the impact of CGT in South Africa. It has been assumed that 10% of the equity portfolio (excluding group subsidiaries) will be traded each year. For the United States business full allowance has been made for existing tax attributes of the companies, including the use of existing carry forwards and preferred tax credit investments. Achieved profits results are initially calculated on an after tax basis and are then grossed up to the pre-tax level for presentation in the profit and loss account and the segmental analysis of results. The tax rates used were the effective corporation tax rates of 37.8% for South African business (December 2002 and June 2002: 37.8%), 30% for United States business (December 2002 and June 2002: 30%) and 0% for United Kingdom and Rest of World (December 2002 and June 2002: 0%) except for the investment return on capital for which the attributed tax was derived from the primary accounts.

✂✂ The assumed future mortality, morbidity and voluntary discontinuance rates have been based as far as possible on analyses of recent operating experience. Allowance has been made where appropriate for the effect of expected AIDS-related claims.

✂✂ The management expenses attributable to life assurance business have been analysed between expenses relating to the acquisition of new business and the maintenance of business in-force. The future expenses attributable to life insurance business do not include Group holding company expenses.

✂✂ No allowance has been made for future development costs.

✂✂ Future investment expenses were based on the current scales of fees payable by the life insurance companies to the asset management subsidiaries. To the extent that these fees include profit margins for the asset management subsidiaries, these margins have not been included in the value of in-force business or the value of new business.

✂✂ The effect of increases in premiums over the period for policies in-force has been included in the value of in-force business only where such increases are associated with indexation arrangements. Other increases in premiums of existing policies are included in the value of new business.

✂✂ New schemes written on which recurring single premiums are expected to be received on a regular basis are treated as new business. The annualised premium is recognised as recurring premium new business at inception of the scheme and is determined by annualising the actual premiums received during the year in question. Subsequent recurring single premiums received in future years are not treated as new business, as these have already been provided for in calculating the value of in-force business.

# Achieved Profits Basis Supplementary Information *continued*

for the six months ended 30 June 2003

## 9 ASSUMPTIONS *CONTINUED*

Conversions between Rand, US Dollar and Sterling were carried out at the following exchange rates:

	Rand per Sterling	US\$ per Sterling	Rand per US\$
At 30 June 2003	12.3692	1.6528	7.4838
At 31 December 2002	13.8141	1.6105	8.5775
At 30 June 2002	15.8451	1.5279	10.3702
6 months to 30 June 2003 (average)	12.9459	1.6110	8.0361
Year to 31 December 2002 (average)	15.7878	1.5030	10.5042
6 months to 30 June 2002 (average)	15.8800	1.4445	10.9926

## 10 ALTERNATIVE ASSUMPTIONS

The tables below for South Africa and the United States show the sensitivity of the value of in-force at 30 June 2003 and the value of new business for the six months to 30 June 2003 to changes in the central discount rate. In determining the values at different central discount rates, all other assumptions have been left unchanged. The value of new business is shown before tax.

The sensitivity of the adjustment for discounting CGT, which is included in the shareholders' adjusted net worth, to changes in the central discount rate is not material and is not included in the table below.

	£m		Rm	
	Value of in-force business at 30 June 2003	Value of new business at 30 June 2003	Value of in-force business at 30 June 2003	Value of new business at 30 June 2003
<b>South Africa</b>				
Central assumptions	776	35	9,594	459
Value before cost of solvency capital	891	40	11,022	517
Cost of solvency capital	(115)	(5)	(1,428)	(58)
Effect of:				
Central discount rate +1%	679	30	8,404	386
Value before cost of solvency capital	841	36	10,397	466
Cost of solvency capital	(162)	(6)	(1,993)	(80)
Central discount rate – 1%	886	42	10,963	545
Value before cost of solvency capital	948	45	11,731	577
Cost of solvency capital	(62)	(3)	(768)	(32)
<b>United States</b>				
Central assumptions	394	20	4,879	253
Value before cost of solvency capital	421	23	5,208	295
Cost of solvency capital	(27)	(3)	(329)	(42)
Effect of:				
Central discount rate +1%	367	18	4,537	228
Value before cost of solvency capital	399	22	4,933	280
Cost of solvency capital	(32)	(4)	(396)	(52)
Central discount rate – 1%	422	22	5,221	285
Value before cost of solvency capital	443	24	5,481	311
Cost of solvency capital	(21)	(2)	(260)	(26)